


ALTA VISTATM
Regional Hospital

MEMORANDUM

TO: ALTA VISTA REGIONAL HOSPITAL BOARD, MEDICAL STAFF AND
EMPLOYEES
FROM: R. Chris Wolf, CEO 
DATE: MARCH 1, 2016
RE: MATERNITY SERVICES

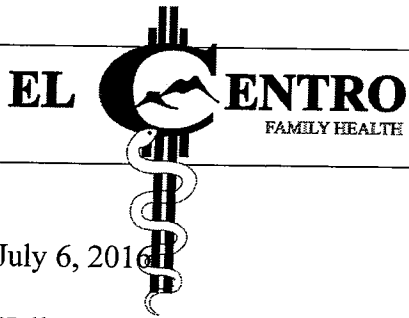
As you know, Alta Vista Regional Hospital continually evaluates the services we offer to ensure we meet the community's needs and provide safe, quality care. Based on market conditions, we have been unable to maintain obstetric and pediatric coverage for maternity services in the last year. For this reason, we've decided to end temporarily obstetrical services at the hospital effective March 7, 2016.

Las Vegas Medical Group –OBGYN will continue to see patients through March 31, 2016, and Dr. Anthony will remain on our medical staff through the transition. We will work with patients scheduled to deliver on or after March 7 to transition their care to another provider of their choice. Patients with questions can call 505-426-3959.

Though inpatient obstetric services are being transferred to other regional providers, patients who are experiencing a medical emergency – obstetrics-related or otherwise – can come to our hospital's emergency room. The hospital has an experienced emergency department team trained to provide emergency medical care and, if needed, make arrangements for a transfer to a higher level of care.

This was not a decision we made lightly. However, we believe it is the right decision given the challenges currently facing the program. We understand how important prenatal and obstetrical care is to the community and it is our intention to rebuild the program once the necessary providers are in place.

We appreciate the employees who have supported OB services and Drs. Anthony and Reardon for their dedication to our patients. Please let me or your manager know if you have any questions about this transition. Thank you for all you do to provide quality healthcare services for our community.



PO Box 1928 1235 8th Street
Las Vegas, New Mexico 87701
505-425-6788
Web Site: www.ecfh.org

July 6, 2016

Hello,

My name is Ann Ruge and I am a Certified Nurse Midwife at El Centro Family Health. I am sorry I couldn't be there in person today, but I thank you for hearing my thoughts. I have been at El Centro for 7 years as the women's health provider. I have not done deliveries, but have provided prenatal care to women who do not qualify for insurance and cannot afford visits at other facilities. The majority of my patient care is a mix of GYN services for all ages of women including providing the only low cost colposcopy procedure (a follow up for abnormal pap smears) in the northeastern region of the state.

Since Rio Vista OB/GYN closed in March, I have had a marked increase in the complexity and urgency of some female patients. I have added procedures that heretofore were done by the OB/GYNs in town for women who were unable to afford the gas prices, or did not have transportation to get to a specialist in Santa Fe. For those who were beyond my scope as an advanced practice nurse, they have had to make often complicated arrangements to follow through in Santa Fe.

I do not have to remind you of the socio-economic challenges this community faces and the added burden of having to travel an additional 60 miles to get services that up til now have been routine here in Las Vegas. Many of these women come from outlying areas and already have a 1-2 hour drive to get to Las Vegas. I feel it is inexcusable to decrease access to care to women that already shoulder some of the worst health disparities in our state.

We have a number of specialists who come to town 1-2 times a week (cardiology, orthopedic, podiatry, ENT). It appears that outside OB/GYN practices have been unable to make arrangements for this. I spoke with an OB/GYN from Santa Fe in the last month who said he was interested in coming to Las Vegas 1-2 times a week but was having trouble setting this up.

Alumbra Women's Health continues to provide excellent and safe OB care and is fully staffed and ready to return to delivering more than half of all the babies born in Las Vegas. As the women's health provider at our community health clinic, I feel obligated to speak up and urge Alta Vista Regional Hospital to work together with San Miguel County on bringing back full scope women's health services to our community as soon as humanely possible.

Thank you for your help with this,
Ann Ruge, CNM

Bond St.	753-9503	School Based	929-1629	LV Dental	425-6677	San Miguel	421-1113
Chama	756-2143	Española	753-7395	Peñasco	587-2205	Springer	483-0282
Consejos	425-9464	Highlands	454-3218	Peñ Dental	587-2809	Truchas	689-2461
Coyote	638-5487	La Loma	427-5036	Roy	485-2484	Wagon	666-2288
Embudo	579-4255	Las Vegas	425-6788			Mound	

STATE OF NEW MEXICO
OFFICE OF THE ATTORNEY GENERAL



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ATTORNEY GENERAL

TANIA MAESTAS
Deputy of Civil Affairs

SHARON PINO
Deputy of Criminal Affairs

CARLA MARTINEZ
Chief of Staff for Operations

SONYA CARRASCO-TRUJILLO
Chief of Staff for Policy & Public Affairs

April 20, 2016

VIA: U.S. MAIL & ELECTRONIC MAIL

Chris Wolf, Chief Executive Officer
Alta Vista Regional Hospital
104 Legion Drive
Las Vegas, NM 87701

RE: Closure of Alta Vista Obstetrics Program

Dear Mr. Wolf:

As Attorney General, it is my duty to act in the best interest of all New Mexicans. As such, I am writing in regard to the recent closure of the Obstetrics Program at Alta Vista Regional Hospital in Las Vegas, New Mexico. As you are no doubt aware, this closure creates an unacceptable gap in services for women across the northeastern part of the state, placing vulnerable New Mexicans at risk.

Having grown up in a small community north of Las Vegas, I am well aware of the importance of having a high caliber medical center in northern New Mexico to provide a range of services to residents from across that region of our state. The closure of the Obstetrics Program at Alta Vista means that women have to travel an hour or more to receive pre-natal care. This creates an unacceptable service barrier for expectant mothers.

I fully support the efforts being undertaken by the newly convened San Miguel Study Group to find a workable solution to this untenable situation. I urge the study group, and decision makers at Alta Vista, San Miguel County, and the City of Las Vegas to work diligently and participate fully in this process. My office stands ready to assist your efforts in any way that it can in order to ensure the reinstatement of services as quickly as possible.

Please do not hesitate to contact me should you have any questions or concerns about this correspondence.

Respectfully,

A handwritten signature in black ink, appearing to be 'HB' followed by a flourish.

Hector H. Balderas
Attorney General

cc: Mayor Tonita Gurule-Giron
San Miguel County Commission Members
Las Vegas City Council Members

'My daughter would still be alive'

Woman died returning from OB appointment

By Mercy Lopez

Friday, April 1, 2016 at 5:19 pm (Updated: April 2, 2:53 pm)

<http://www.lasvegasoptic.com/content/%E2%80%98my-daughter-would-still-be-alive%E2%80%99>

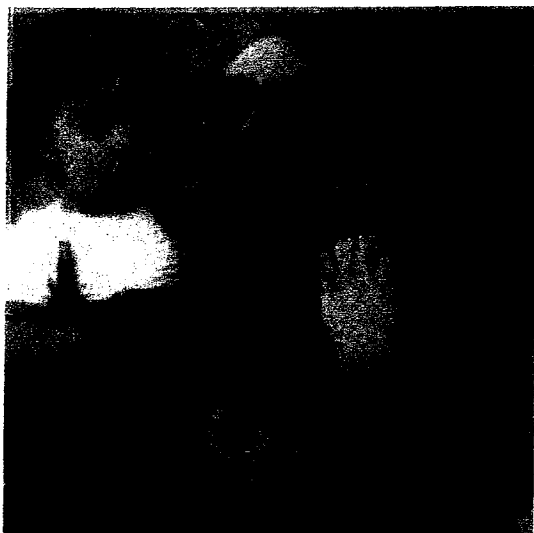
"It's a boy!" Those were among the last words those closest to 26-year-old Desiree Castillo heard her say.

Castillo and her husband, Carlos, were excited after learning that the baby they were expecting was a boy. They had been in Santa Fe for a pregnancy checkup. Desiree had been receiving prenatal care in Las Vegas until Alta Vista Regional Hospital closed its OB unit.

What started off as a happy day turned tragic.



Robert and Julie Louann Valdez hold several picture collages featuring their deceased daughter, Desiree Castillo, on Thursday evening. Castillo and her unborn son, Ezra Augustine, died as a result of a car accident on March 22 after a prenatal appointment in Santa Fe.

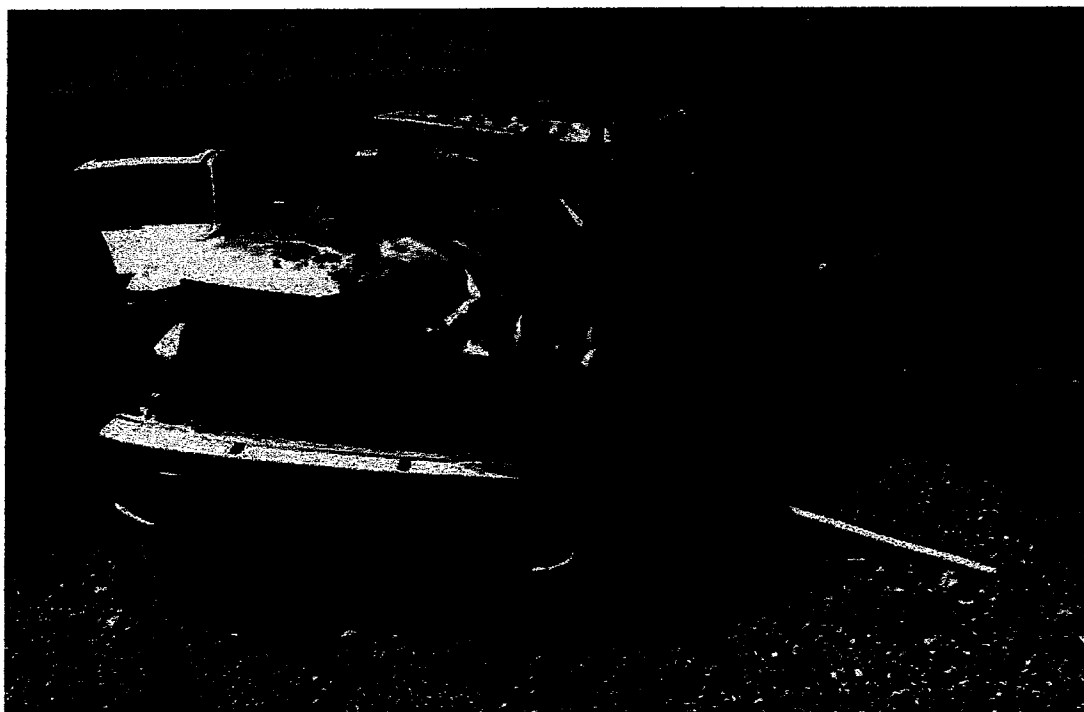


Desiree Castillo, her husband Carlos Castillo, and their 2-year old daughter Christabella Rose Castillo

Just hours after finding out the baby was a boy, Desiree Amanda Castillo and her unborn son — whom she had already named Ezra Augustine Castillo — were dead.

The Castillos were returning to Las Vegas with 3D ultrasounds photos of their son when tragedy struck at about 1 p.m. on March 22.

Desiree was driving the family's gold-colored Infiniti SUV. Carlos, who was not feeling well, was in the passenger seat. Both had their seat belts on.



Castillo's Infiniti SUV is a complete mangled mess after the crash. Several family members removed personal items from the vehicle on Wednesday

A heartbroken Carlos recounted the moments surrounding the crash to family members.

As they were on Interstate 25, a gust of wind hit and pushed the SUV toward the median. Desiree tried to control the vehicle, but it spun out of control and rolled several times, landing on the driver's side near the shoulder of the I-25 northbound lane. Wind gusts that day were clocked at 73 mph.

A frantic Carlos crawled out of the sunroof and tried to reach his wife of two years, who was still strapped in the driver's seat.

Several witnesses stopped. They helped Carlos flip the vehicle upright. But it was too late. Desiree and their unborn son were already dead.

Carlos was taken to a hospital in Santa Fe for treatment.

Earlier that day, Carlos wrote on his Facebook page, "Well today is the big day we have been waiting for. I'm sure hoping and praying we have a baby boy in that oven! Hope everyone has a great day."

Sharing the news

After the appointment, Desiree called her mother, Julie Louann Valdez, letting her know she was going to be a grandmother to a baby boy. Desiree asked her mom to share the news with her grandparents. Desiree called several other family members to tell them the news. She wanted to inform those closest to her before posting the news on Facebook.

Julie said her daughter chronicled her life and the life of her 2-year-old daughter Christabella "Bella" Rose Castillo through photos and social media postings. She spent countless hours with her daughter, whom she affectionately called "My Love."

Family photos, including pictures of her painting Bella's nails, fill Desiree's Instagram and Facebook pages. Her family was her life.

The Castillos left Bella with her paternal grandmother, Stephanie Garcia, in Las Vegas while they went to the doctor's appointment.

Desiree, who was due on Aug. 6, was looking forward to adding a new son to her family. She announced her pregnancy on Dec. 6.

"Our present came a little early this year," Desiree wrote. "Baby Castillo #2 is on the way!"

She had her first ultrasound on Dec. 28.

"Got to see and hear our little peanut's heartbeat today," she wrote in a Facebook post. "The most beautiful sound in the world. August come faster!"

On Feb. 22 she wrote about feeling the baby kicking, calling it, “the best feeling ever.”

Avoidable tragedy?

The family questions whether Desiree would still be alive today if Alta Vista Regional Hospital hadn't closed its OB unit on March 7. Bella was born at the local hospital two years ago.

“It is just awful that I got a daughter taken away from me,” Desiree's father, Robert Valdez, said as tears rolled down his face. “It just feels like a dream that we will wake up out of, but it is reality. It is hard to believe that my daughter is not here.”

Desiree had been getting prenatal care from Dr. Eileen Reardon prior to the local hospital's OB unit closing. She had had one prior visit to Perinatal Associates of New Mexico in Santa Fe before the accident.

“It is hard to lose a loved one,” a sobbing Robert said. “It is hard to see that my daughter got taken like this. This is totally uncalled for.”

In a written statement on Friday morning, Alta Vista spokeswoman Linda Leyba said, “This family's accident was a significant tragedy and loss for the entire community. This family remains in our thoughts and prayers.”

Desiree had a tough time finding an obstetrician in Santa Fe.

In a March 12 Facebook post, Desiree wrote, “They (Alta Vista) gave everyone a heads up a week before they discontinued the prenatal care here, and it's been a nightmare trying to find an OB in Santa Fe. They are all booked up with patients from here. It's troublesome!

“Its really sad that they decided to do this,” she added. “There (are) 70 plus women here in town at different stages of pregnancy. The closest hospital is an hour away; the only thing this hospital can do for us is transport us in case of an emergency. God forbid if someone has any complications or early labor.”

Just a few days after posting that message, she found a doctor in Santa Fe.

“Finally found an OB in Santa Fe,” she posted on March 15. “Thank goodness that nightmare is over! I was already getting stressed since everyone I had called was too full to take me.”

'She didn't make it'

After the accident, Carlos called Julie from the hospital and told her, “She didn't make it.”

“I couldn't understand what he was saying to me,” Julie said.

"It is a phone call that you see on TV and in movies, you never think it is going to happen to you," Robert said.

Right after the call from Carlos, two state police officers showed up at Robert and Julie's home to notify them of their daughter's death. Robert and Julie went to the crash site.

Last Thursday, the family was able to view their daughter at Rogers Mortuary.

"I had to see her; I wanted to see what was wrong," Julie said between sobs. "I checked her from head to toe. I looked at every part of her."

She said her daughter suffered internal injuries, a compound fracture in her left arm and severe head trauma.

Since the accident, the family has tried to return to the routine they had. Carlos and Bella have returned home to their Chico Drive apartment after spending several days in Villanueva with Desiree's family.

Robert and Julie said they are relying on their faith and memories of their daughter to get them through the ordeal.

Family members retrieved personal items, including Desiree's wallet, earrings, and Bella's car seat, from the mangled SUV on Wednesday. They also found an Easter basket that Desiree had purchased for Bella.

Life won't be the same

Family members are now trying to accept that their lives will never be the same.

They will no longer see Desiree's regular social media posts. They won't see her behind a book reading.

Bella won't have her mom there to do yoga with.

Carlos won't be able to celebrate any additional wedding anniversaries with his wife. Nor will he be able to hold his newborn son.

Bella won't have the opportunity to be a big sister to Ezra.

Robert and Julie won't be able to watch their daughter raise her children.

"She would have been 27 on April 25," Julie said.

Among the questions that linger in their minds is whether Desiree and Erza would still be alive if the local hospital hadn't closed its OB unit.

"I don't think anyone should have to travel more than 60 miles to see any type of doctor," Robert said.

Leyba said the hospital is continuing to work on restoring its OB services. She said they “have had productive discussions in enlisting support from our community and its leaders.”

“Recruiting qualified physicians and nurses will take time, but we remain committed to the effort,” she wrote.

Desiree’s funeral services were held early last week. She and Ezra were laid to rest at the Sena Cemetery – just down the road from where she and Carlos got married.

“It is hard to lose a loved one,” Robert said. “It is hard to see that my daughter got taken like this. This is totally uncalled for. My daughter would still be alive if she didn’t have to travel.”

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**HEALTH CARE IS A HUMAN RIGHT
HELP ENSURE SAFE AND HEALTHY BIRTH IN NORTHEAST NEW MEXICO**

Alta Vista Regional Hospital recently stopped providing labor and delivery services, with the result that women and families must now drive to Santa Fe to access vital obstetrics and prenatal care. Sadly, this has already resulted in a tragic loss of life, as a local pregnant woman was killed in a car accident driving back from Santa Fe where she had travelled for an ultrasound appointment, which previously she would have been able to access locally.

Please help us reverse Alta Vista's decision by signing this petition. Alta Vista's owner, Community Health Systems, is the largest hospital owner in the United States and reports significant profits annually. It can afford to support needed services for women and families in our five county area, which include some of the poorest counties in the country, and in doing so will help save lives, provide urgently needed care and lower the costs and risks of pregnancy and prenatal services in our area.

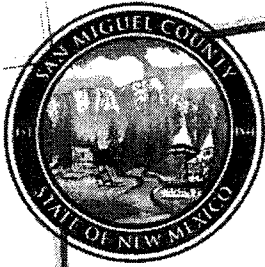
With this petition, we request:

- Immediate reinstatement of labor and delivery services at Alta Vista Regional Hospital
- Provision of services through LOCUMs (traveling medical providers) and partnership with other health providers as necessary
- Establishment of a community hospital oversight committee to provide ongoing feedback to hospital leadership regarding quality of service and community needs
- Disclosure regarding the utilization, purpose and distribution of Las Vegas Health Trust funds, which were set aside for community health needs when the local non-profit hospital became for-profit.

Thank you for your support and consideration.

NE NM Women's Health Advocates womenshealthadvocates@gmail.com 505 425 3840
PO Box 716 Las Vegas NM 87701

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Kandice Baca	kandice.baca@yahoo.com	3B Vista Barrancas	(505) 225-6922
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Loretto Garcia	loretto.garciajr@yahoo.com	45 Coyote Springs	920-5187
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Dianne Ranck	beadledug@gmail.com	825 Calle Mejia	509-393-474
Sierra Logan	sierralealogan@gmail.com	1130 Lopez St., Santa Fe	87505 505-231-7846



Board of County Commissioners

Gilbert J. B. Sena
Chairman - District 4

Rock G. Ulibarri
Vice - Chair - District 1

Marcellino A. Ortiz
Commissioner - District 2

Arthur J. Padilla
Commissioner - District 3

Nicolas T. Leger
Commissioner - District 5

Les W. J. Montoya
County Manager

May 16, 2016

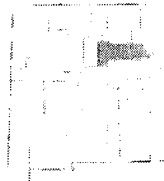
The San Miguel County Board of Commissioners met on May 10, 2016 and approved Resolution No. 04-12-2016 – Health Care Study Group. The Resolution sets forth a San Miguel County Health Care Study Group for the purpose of evaluating health care issues within San Miguel County/the City of Las Vegas.

The Board of Commissioners unanimously approved the Resolution and appointed Commissioner Nicolas T. Leger, District 5, Chairman of the Health Care Study Group. Commissioner Leger will now follow up to initiate the Health Care Study Group and begin addressing its responsibilities starting with:

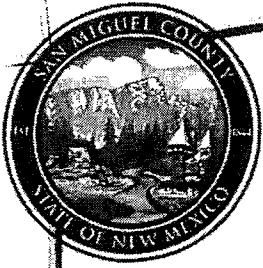
- Identifying Health Care Study Group Members
- Appointing a Study Group Member as a Facilitator to move the group in the proper Direction

Sincerely,


Les W. J. Montoya
San Miguel County Manager



XC: Gilbert J. B. Sena, Chairman, San Miguel County Board of Commissioners, District 4
Rock G. Ulibarri, Vice-Chair, San Miguel County Board of Commissioners, District 1
Marcellino A. Ortiz, Commissioner, San Miguel County Board of Commissioners, District 2
Arthur J. Padilla, Commissioner, San Miguel County Board of Commissioners, District 3
Nicolas T. Leger, Commissioner, San Miguel County Board of Commissioners, District 5
Health Care Study Group File



Board of County Commissioners

County of San Miguel
State of New Mexico

SAN MIGUEL COUNTY
Pages: 7

I Hereby Certify that this Instrument was filed for record 05/16/2016 01:42:58 PM and was duly recorded as Instrument No. 201601558 of the Records of San Miguel County, NM.

Witness My Hand and Seal Of Office
Geraldine E. Gutierrez

Deputy M. Sena

County Clerk, San Miguel, NM



Gilbert J. B. Sena
Chairman - District 4

Rock G. Wlibarri
Vice-Chair - District 1

Marcellino A. Ortiz
Commissioner - District 2

Arthur J. Padilla
Commissioner - District 3

Nicolas T. Leger
Commissioner - District 5

Les W. J. Montoya
County Manager

RESOLUTION NO. 04-12-2016-HEALTH CARE STUDY GROUP

A RESOLUTION AUTHORIZING THE ESTABLISHMENT OF A COMMUNITY HOSPITAL AND HEALTH CARE STUDY GROUP TO EXAMINE THE EFFECTS OF THE AFFORDABLE CARE ACT AND OTHER CHANGING CONDITIONS REGARDING EFFECTIVE AND EFFICIENT DELIVERY OF HEALTH CARE SERVICES TO THE RESIDENTS OF SAN MIGUEL COUNTY AND THE DELIVERY OF HEALTH CARE SERVICES TO THE INDIGENT; AND CALLING UPON THE CITY OF LAS VEGAS AND THE VILLAGE OF PECOS AND OTHER HEALTH CARE PROVIDERS IN THE NORTHEASTERN NEW MEXICO REGION TO JOIN SAN MIGUEL COUNTY IN SUCH EFFORTS.

RESOLUTION NO. 04-12-2016-HEALTH CARE STUDY GROUP

A RESOLUTION AUTHORIZING THE ESTABLISHMENT OF A COMMUNITY HOSPITAL AND HEALTH CARE STUDY GROUP TO EXAMINE THE EFFECTS OF THE AFFORDABLE CARE ACT AND OTHER CHANGING CONDITIONS REGARDING EFFECTIVE AND EFFICIENT DELIVERY OF HEALTH CARE SERVICES TO THE RESIDENTS OF SAN MIGUEL COUNTY AND THE DELIVERY OF HEALTH CARE SERVICES TO THE INDIGENT; AND CALLING UPON THE CITY OF LAS VEGAS AND THE VILLAGE OF PECOS AND OTHER HEALTH CARE PROVIDERS IN THE NORTHEASTERN NEW MEXICO REGION TO JOIN SAN MIGUEL COUNTY IN SUCH EFFORTS.

WHEREAS, San Miguel County and Alta Vista Regional Hospital and other health care providers share a commitment and an obligation to improving the health status of our community and its residents; and

WHEREAS, Alta Vista Regional Hospital is a community health care provider that services the Northeastern New Mexico community in multiple counties; and

WHEREAS, Alta Vista Regional Hospital is designated as the sole acute care hospital and is essentially the only community hospital for area residents, with the only Emergency Room and Emergency Services in the region, and, therefore, is required to provide emergency services to all residents regardless of their ability to pay; and

WHEREAS, the health care industry is the largest employing industry in San Miguel County and is responsible for more growth in employment than any other industry in New Mexico and in most New Mexico counties; and

WHEREAS, recent news accounts report that Alta Vista Regional Hospital has recently eliminated its services related to pregnancy, labor and delivery care, thus leaving women facing pregnancy issues without adequate local care; and

WHEREAS, San Miguel County, other health care providers and others have a vested interest in the health and wellness of the community; and

WHEREAS, the people of San Miguel County have a self-evident right to determine their own destiny, including the relative health of them, their children, family members, friends, and community; and

WHEREAS, health care for San Miguel County residents should be affordable, accessible, available and of high quality; and

WHEREAS, in order to determine the most suitable way for the people of San Miguel County to establish for themselves the best opportunity for high-quality health care for their community, it is necessary for the people and their elected representatives in local government to collectively weigh in on determinations of the delivery of health

care in San Miguel County and not be excluded from decisions that diminish or expand services provided by their local community-based hospital and clinics; and

WHEREAS, the New Mexico State Legislature, in recent sessions, has considered modifications to the means by which indigent services are funded and therefore provided by various health care providers within the State; and

WHEREAS, the provision of health care benefits by employers to their employees is a significant cost to such employers; and

WHEREAS, Alta Vista Regional Hospital is a union workforce provider and the Governing Body desires to respect the employer/employee collective bargaining relationship; and

WHEREAS, in an effort to bring the community and its related stakeholders of the services provided by our community hospital together to better understand the capability of Alta Vista Regional Hospital and other community health care providers to continue to provide safe, effective and efficient health care services in the context of recent and evolving regulation of the health care industry and other changing conditions affecting the delivery of health care services, the Governing Body desires to establish a study group to gather information on the changing face of healthcare delivery in our community and report to the community its findings and recommendations relating to the effective and efficient delivery of health care services.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of San Miguel County, New Mexico, that the establishment of a study group to examine the effects of the Affordable Care Act and other changing conditions on the safe, effective and efficient delivery of health care services to the community of San Miguel County, including workforce considerations, such as workforce status, development, training needs and programs, the cost of health care in San Miguel County and the delivery of health care services to the indigent.

Section 1. NAME: The study group shall be called the Community Hospital and Health Care Study Group ("Study Group").

Section 2. SCOPE OF WORK: The Study Group shall:

A. Plan and conduct four (4) community forums to:

- (1) Share information on the changing face of healthcare delivery in the community as impacted by the Affordable Care Act;
- (2) Share the community health status per the community health needs assessment;
- (3) Discuss the role various health partners play in improving the health status of the community;

- (4) Share information that helps the community to better understand the cost of health care delivery and how they can become better health care consumers;
 - (5) Gather information on the quality, effectiveness, affordability, and efficiency of health care services at acute care and other health care institutions in the community to ensure patient safety;
 - (6) Evaluate any legislative changes to the funding of indigent care resulting from the actions of the New Mexico State Legislature;
 - (7) Gather information related to the Alta Vista Regional Hospital workforce as the largest health care provider in the region to be specifically presented in at least one (1) forum dedicated to acute care facility related issues; and
 - (8) Gather input from the public and discuss gaps and strategies for improvement.
- B. Hear from financial, policy and health care industry experts on:
- (1) The impact of health care reform nationally and locally; and
 - (2) The current business environment of hospitals including Alta Vista Regional Hospital.
- C. Hear from Alta Vista Regional Hospital and other local community health care providers regarding their business planning, financing and future needs (both human and capital).
- D. Hear from industry experts on health care professions, workforce needs, costs of services and trends including capacity within the community to "grow our own."
- E. Based on the community forum findings, develop and present a report that:
- (1) Addresses the capacity of our health care delivery system to respond to the changing demands and needs of our population.
 - (2) Plans for future update(s) to the community health needs assessment; and
 - (3) Summarizes the information gathered at the four community forums and makes recommendations to the Governing Body and the community.

Section 3. MEMBERSHIP:

- A. The Board of County Commissioners will appoint the members of the Study Group.
- B. The Board of County Commissioners will consider the Study Group as a standing body, ongoing, independent and under the purview of the County.
- C. The Board of County Commissioners will appoint a chairperson and the chairperson shall appoint a vice-chairperson.

- D. To the greatest extent possible, the Study Group will be comprised of the following participants:
- One (1) County Commissioner
 - One (1) Las Vegas City Councilor or Mayor
 - One (1) Alta Vista Regional Hospital local board member
 - One (1) CEO of Alta Vista Regional Hospital
 - One (1) Alta Vista Regional Hospital director of Community Health or similar position
 - One (1) Chief Medical Officer or Chief of Staff of Alta Vista Regional Hospital
 - One (1) appointed member of the San Miguel County Family and Community Health Council
 - One (1) representative from El Centro Family Health
 - One (1) representative of a mental health care provider
 - Two (2) health care providers who are not considered employees of Alta Vista Regional Hospital
 - One (1) doctor working as a hospitalist
 - One (1) doctor working as an emergency room physician
 - One (1) community-based advocate specializing in care of the indigent
 - Four (4) representatives from District 1199 NM Hospital Workers Union
 - Five (5) knowledgeable consumer representatives
 - One (1) community- based dentist
 - One (1) community-based psychiatrist
 - One (1) community-based pharmacist
 - One (1) Maternity care provider who is not employed by Alta Vista Regional Hospital
 - One (1) Pediatric care provider who is not employed by Alta Vista Regional Hospital
 - One (1) community-based nursing home or senior care facility representative
 - One (1) Guadalupe County Hospital administrator
 - One (1) Guadalupe County Hospital health care provider
- E. The members shall serve until they complete their duties and responsibilities as set forth above.
- F. Members shall serve without compensation.
- G. Whenever a member of the "Study Group" cannot participate in a meeting, an alternate appointee shall be eligible to serve at that meeting for the absent member; alternate appointees shall be appointed as follows: for the local governing body for which the member represents and the organizations and clinics for which the member represents, shall designate their alternate members and the names of alternate members shall be submitted to the Board of County

Commissioners; and as to those positions filled by a member of one of the representative positions of consumer, community member, and "community-based" professions and positions listed, the Board of County Commissioner shall appoint people to serve as alternates.

Section 4. VACANCIES: Permanent vacancies on the Study Group shall be filled in the same manner as initial appointments.

Section 5. MEETINGS, DURATION AND STRUCTURE: The Study Group shall:

- A. Conduct at least two (2) planning meetings to develop the format and agenda for the public forums, but which shall include the matters identified in the recitals and provisions above.
- B. Identify and utilize a third-party facilitator who in coordination with the chairperson shall lead the forums and study group planning sessions.
- C. Seek a researcher, staff assistant or intern (under the direction of a faculty instructor), or similarly qualified individual from an institute of higher education to provide assistance and support to the Study Group.
- D. The meetings shall be held in accordance with the Open Meetings Act and adopted County policy and procedures.
- E. Unless further extended by the Governing Body, the Study Group shall report to the Board of County Commissioners on their activities and recommendations at intervals not exceeding two months from the date of the Study Group's initial organizing meeting, and submit a final report to the Board of County Commissioners no later than eighteen (18) after the Study Group's initial organizing meeting.
- F. The Board of County Commissioners shall publish all reports including the final report of the Study Group within a reasonable time for the public to access.
- G. Within two months of the final report of the Study Group, the Board of County Commissioners shall hold a public meeting for the review of the report and seek comment from the community.

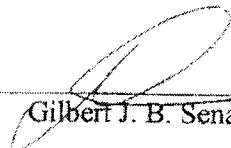
Section 6. STAFF LIAISON: The County Manager shall designate a staff person who shall serve as the liaison to the Study Group.

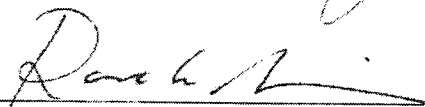
BE IT FURTHER RESOLVED that the Board of County Commissioners of San Miguel County, New Mexico recognizes that Alta Vista Regional Hospital is a union workforce provider and desires to respect the employer/employee collective bargaining relationship, but in no way shall this prohibit the Study Group from addressing issues perceived to be in the public's interest and the care of patients.

BE IT FURTHER RESOLVED that the Board of County Commissioners of San Miguel County, New Mexico calls upon Alta Vista Regional Hospital and other community stakeholders to participate in the Community Hospital and Health Care Study Group.

BE IT FURTHER RESOLVED that the San Miguel County Manager is directed to forward a copy of this resolution to the Las Vegas City Council, the Alta Vista Regional Hospital Board of Directors and other area providers of health care and health care advocacy organizations which members of the Board of County Commissioners may identify for the County Manager.

PASSED, APPROVED AND ADOPTED this 10th day of May, 2016, by the Board of County Commissioners of San Miguel County, New Mexico.

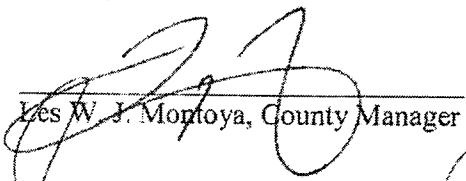

Gilbert J. B. Sena, Chairman


Rock G. Ulibarri, Vice-Chairman

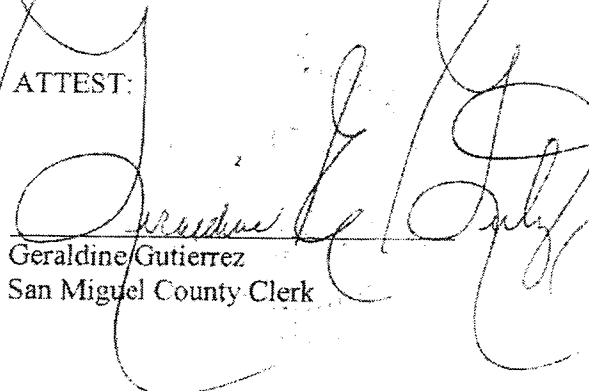

Marcellino A. Ortiz, Member


Arthur J. Padilla, Member


Nicolas T. Leger, Member


Les W. J. Montoya, County Manager

ATTEST:


Geraldine Gutierrez
San Miguel County Clerk

APPROVED AS TO FORM AND
LEGAL SUFFICIENCY:


Marc Grano
San Miguel County Attorney