



*Development of a  
Health-Tech Industry Cluster  
at Arrowhead Park*

*New Mexico Legislative Interim Committee on  
Economic and Rural Development*

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Arrowhead Center



# Arrowhead Center

## Our Mission:

- *To Promote Economic Development in New Mexico Through Entrepreneurship, Innovation, and Workforce Development*

## Our Market:

- *Students, Researchers, Entrepreneurs, Start-ups, and Businesses Across the State and Region*

## FY 2016 Impact

- *65 Private Enterprises Receiving Business & Technical Assistance*
- *28 Companies Registered / Producing Revenue Based on NMSU Technologies*
- *100+ Active Student / Recent Alumni Startup Ventures*
- *30 Students Employed Assisting Client Enterprises*



# Arrowhead Park

## Vision:

- *To Be the Premier Regional Community for Science and Technology*

## Current Park Metrics

- *175 Acres, 140 Undeveloped*
- *12 Employers – 9 Private, 3 Public*
- *295 Current Employees – 56% Health-Tech Industry*
- *\$67.8 Million Invested – 54% Health-Tech Industry*



# Cluster Development Model

## *Industry Cluster Definition:*

- *... groups of companies and organizations that congregate in a region around a particular field...*
- *...when a prominent university or a powerhouse company draws other, smaller organizations to its region, supporting entrepreneurs as they develop their own breakthroughs...*

# Successful Clusters

- *Components of Successful Cluster*
  - *We Have All the Critical Elements Here*

## ➤ *Examples*

- *Silicon Valley - Electronics*
- *Boston – Life Sciences / Digital Health*
- *San Diego – Life Sciences*
- *Boulder – Software / IT*



# Health-Tech Economic Prospects

## *What is the Health-Tech “Pie” and How Big is it?*

- *Life Sciences market in U.S. estimated at \$480 B in 2013*
  - *\$550 B forecast for 2019 (7% / yr growth)*
  - *Pharma, medical devices, medical supplies, biotechnology*
- *“Digital Health” estimated to be a \$32 billion market 2016*
- *Investment in Life Science Ventures at \$14.4 billion in 2014*
- *Investment in “Digital Health” for 2014 at \$1.5 billion*
- *2014 industry-wide average annual wage reached \$94,543*
  - *New Mexico “Life Science” average wage \$68,395 (8300 employees)*

*(Deloitte-Touche, NMBIO)*

# Arrowhead Park Cluster History

## *A Growing Foundation.....*

- *NMSU has 43 Life Science-related programs, > \$40 M Research*
- *Initial tech startup – Genetic Testing Lab 2001*
  - *13 Startup / Stage 1 companies currently at Arrowhead Center*
- *Arrowhead Park Medical Academy Opened 2014*
- *Burrell College of Osteopathic Medicine Opens August 8*
- *General Genetics Corp. failed in 2015*
  - *Five new companies formed from its investors / employees*
- *170 Health-Tech Cluster Jobs; \$36.5 Million Capital Investment*
- *Average Park “Health-Tech” wage estimated at \$69,000*
  - *\$11.7 million direct economic impact*

# EDA Cluster Development Grant

*2015 Regional Innovation Strategies Award - \$488,000*

- *Research Park Grant for Expansion of Health-Tech Cluster*
- *One of Only 12 Nationally*
- *Focus on Park Infrastructure and Programmatic Evolution*
  - *Creation of master development plan for Arrowhead Park*
  - *FHWA Authorization for I-10 Interchange into Arrowhead Park*
  - *Stakeholder engagement on academics, research, technology*
    - *Roundtables , collaborations, social events*
    - *15 month growth from 13 stakeholders to 48*



# Keys to Cluster Innovation / Growth

## *Relationships / Organic Collaborations*

- *Burrell College of Osteopathic Medicine / Silicon Mesa*
- *TenFour Analytics, Burrell Institute for Research*
- *Private Forensic DNA Lab Collaboration*
- *InetMedRx2 / Rural Telemedicine Initiative*
- *Virgin Galactic, DACC Creative Media Technology*

## *Significant Place – Creation & Recognition*

- *A Significant “Cross-Roads” for Education, Technology, and Innovation*
- *Programs centered on the physical, cultural, and social identities that define the cluster and support its ongoing evolution*

# Health-Tech Workforce Development

- *Full Spectrum of Workforce Education*
  - *Arrowhead Park Medical Academy*
  - *DACC Nursing / Healthcare Technician Programs*
  - *NMSU Nursing, Kinesiology, Biology, Engineering, Pre-Med Programs*
  - *Burrell College of Osteopathic Medicine*
- *Internships, Student Work Opportunities*
- *Arrowhead Center*
  - *Entrepreneurship Training / Business Incubation*
  - *Technology Development Resources*

# Cluster Resources

- *A Growing List of Resources and Startup Financing*
  - *Arrowhead Technology Incubator*
  - *Small Business Administration FAST Program – SBIR/STTR*
  - *StudioG Student Business Incubator*
  - *Local / Regional / National Mentors*
  - *Arrowhead Innovation Fund*
  - *“Launch” Technology Commercialization*
  - *Aggie Shark Tank*
  - *Creative Media / Virtual Reality / Big Data Expertise & Resources*
  - *Educational Games Lab*

Compliance

# Critical Mass

- *Recent Roundtable Event – Cluster’s 3rd*
  - *40 Attendees.....Strong Regional Representation*
  - *Cluster Implementation Report – Tripp Umbach*
- *Regional Life Sciences Industry Development Task Force*
- *International Engagement and Cooperation*
- *Cluster Growth Effects*
  - *Five New Resident Companies in Last Year*
  - *Increase in Invention Disclosures*
  - *Collaboration Activities Increasing*



# Cluster Startups / Technologies

*A Partial Current Listing.....*

- *VR-based Pain Management*
- *Oxygen Delivery Hydro-Filter*
- *Telemedicine for Rural NM Medicine/Mexico*
- *DNA Lab Management Software...International Sales*
- *Non-Invasive Concussion Detection Device*
- *Non-Invasive Glucose Detection*
- *Decision Support Software for Medicare/Medicaid Enrollment*
- *Implantable Electric Bone Growth Stimulator*
- *Mosquito Repellent Band (24 hr)*

# Next Steps - Programmatic

- *Intensify Regional Efforts to grow Health Tech Cluster*
  - *Technical, Informational, Social Events*
  - *Encourage and Facilitate Research Collaborations*
  - *Promotion and Marketing as Center of Excellence for H-T*
- *Develop Unique Aspects of Cluster*
  - *Rural and Border Needs – Healthcare Data, Diagnostics, Education*
  - *Innovate Around Creative Campus Technologies*
    - *Virtual / Augmented Reality, Bioinformatics, Video & Game Development*
  - *Spaceport / Aerospace / UAV Cluster Interactions*
- *Grow Seed / Gap Funding Sources and Connections*



# Next Steps – Attraction / Infrastructure

- *Increase Recruitment of Life Science / Biotech Companies*
  - *Partners: MVEDA, City of Las Cruces, NM EDD, NMBIO, regional groups*
- *Arrowhead Place to Open April 2018*
  - *Home to Arrowhead Center*
  - *Innovation & Collaboration Center for Cluster*
    - *Developed through public / private partnership*
  - *Office and Lab Spaces for Research, Startups (30,000 sf)*
- *Master Plan Implementation*
- *Future I-10 Interchange at Arrowhead Drive*



# Arrowhead Park Health-Tech Cluster

*Thank you for the opportunity to update you today on our activities at Arrowhead Center and NMSU.*

*Questions?*