

# LFC 2011 STAFF INTERIM WORK PLANS

## TABLE OF CONTENTS

	PAGE NO.
HUMAN/HEALTH SERVICES	
Ruby Ann Esquibel.....	1
Michelle Aubel .....	3
Mimi Aledo.....	5
EDUCATION	
Tracy Hartzler-Toon .....	7
Rachel Gudgel .....	9
RESOURCES & INFRASTRUCTURE	
Randall Soderquist.....	11
Mark Weber .....	14
CAPITAL OUTLAY	
Linda Kehoe.....	17
GENERAL GOVERNMENT/CORRECTIONS/JUDICIARY	
Christine Boerner .....	19
Christian Sanchez .....	21
Aurora Sanchez.....	22
Connor Jorgensen .....	24
David Lucero .....	26
Anne Hanika-Ortiz.....	28
REVENUE.....	30
PROGRAM EVALUATION.....	32



**2011 INTERIM WORK PLAN SUMMARY**

**Ruby Ann M. Esquibel**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Monitor and assess cost containment and program enhancement proposals by DOH for the DD Medicaid waiver program contained within the new DD Medicaid waiver renewal. Follow-up on LFC Program Evaluation, <i>Departments of Health and Human Services, Evaluation of Developmental Disabilities Program</i> , June 9, 2010.	Understand DOH and HSD waiver renewal and discuss issues with providers, clients,	Better oversight and appropriation recommendation for the DD Medicaid waiver program.	Esquibel, LFC Program Evaluators, Aubel, interim Legislative Health and Human Services Committee (LHHS) DOH, HSD, Public	September 2011
<b>2</b>	Review of DOH facilities to determine efficacy of management and operational structures, quality patient outcomes, and effective use of resources. Follow-up on LFC Program Evaluation, <i>Department of Health, Oversight of State Operated Facilities</i> , September 28, 2009.	Facility visits; analysis of bed-space utilization, overtime, and financial management. Review funding needs including leveraging Medicaid and other third party payers; direct patient care staffing issues; maintenance and other capital needs; status of court-ordered placements at BHI and the possible closure of the adolescent male offender Care Unit; status of juvenile placements at Sequoyah Adolescent Treatment Center.	Better understanding of facilities' operations and financial management. Determine opportunities for cost savings and prioritization of efforts.	Esquibel, LFC Program Evaluators, LHHS, DOH	November 2011
<b>3</b>	Review Los Lunas Community Program (LLCP) as it is the most expensive program in the state serving DD clients. Analyze quality of care and allegations of fraud, waste and abuse.	Evaluate the use of state dollars for capital support, state vehicles, funding for overtime and enhanced Medicaid reimbursement for LLCP clients.	Better appropriation and policy recommendation regarding transfer of LLCP clients to community providers.	Esquibel, LFC Program Evaluators, DOH	November 2011
<b>4</b>	Review of DOH Public Health program functions including acquiring accreditation as provided for under the federal Patient Protection and Affordable Care Act (PPACA). Review for coherence of health system policy, funding efficacy, and service duplication and lack of contract management.	Review management of DOH Public Health program contracts; analyze funding priorities and eliminate funding for duplicative services.	Better appropriation recommendation and determine opportunities for costs savings and prioritization of efforts.	Esquibel, LFC Program Evaluators, LHHS, DOH, Office of Health Care Reform	November 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Ruby Ann M. Esquibel**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>5</b>	Review management of DOH Medicaid waiver programs with the goal of establishing consistency, program locations, and responsibilities.	Recommendation for consolidating program management within HSD, particularly if Jackson disengagement occurs in FY12. Determination of cost drivers and cost control efforts.	Better overall management leading to a better appropriation recommendation. Determine opportunities for cost savings.	Esquibel, Aubel, DOH, HSD	November 2011

**Ruby Ann M. Esquibel**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Participate with SJMI Health Care Reform Working Group.	Provide reports to LFC and staff support for the LFC member(s) participating with the continuation of the Health Care Reform Working Group convened to make recommendations regarding the implementation of PPACA.	Determine funding needs, state law changes if needed, and engage in health policy discussions pursuant to the federal Patient Protection and Affordable Care Act (PPACA).	Esquibel, Aubel, LFC, LCS, LHHS, HSD, DOH, SJMI Workgroup	October 2011-2013
<b>2</b>	Review Guardianship program in DDPC.	Better understanding of Guardianship program issues.	Better program understanding and determination of funding needs and policy implications if Medicaid funds do not materialize as budgeted for FY12.	Esquibel, Aubel, LFC Program Evaluators, DFA, HSD, DDPC	September 2011
<b>3</b>	Review financial operation at Miners' Hospital.	Understanding of financial stability of the hospital, particularly given that for FY12 the hospital does not have special BAR increase authority for revenue from the miners' trust fund.	Better appropriation recommendation.	Esquibel, Miners' Hospital	September 2011
<b>4</b>	Continue monitoring of Jackson and Foley lawsuits.	Enhanced understanding of the issues; monitor for possible disengagement; and determine affects of GAA language limiting lawyer and plaintiffs' fees.	Determination of future costs of the lawsuits and need for supplemental appropriations.	Esquibel, DFA, DOH	December 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Michelle Aubel**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1.a</b>	Program Effectiveness: Analyze cost-effectiveness and achievement of desired outcomes for delivery of Medicaid services, including benefit design, program eligibility, service utilization, cost-sharing, cost-containment, dd waiver, provider administrative costs, and comparison to other states.	Reports to LFC. Hearing on Medicaid redesign and cost-containment efforts.	Policy and budget recommendations for Medicaid and HSD administration.	Aubel, Esquibel	RFP contract review: June 2011 Policy and budget recommendation: November 2011
<b>1.b</b>	Agency Oversight: Review and monitor Medicaid redesign, including RFP and responses; analyze resulting implications for budget and items listed under 1.a , benefit structure, role of private sector managed care organizations (MCOs), and cost containment/redesign savings.	Reports to LFC. Hearing on Medicaid redesign and cost-containment efforts.	Policy and budget recommendations for Medicaid and HSD administration.	Aubel, Esquibel, HSD	RFP Analysis: June 2011 Legislation: September
<b>2</b>	Program Performance and Effectiveness: Monitor Medicaid program integrity by reviewing coordination and effectiveness of agencies responsible for addressing Medicaid waste, fraud and abuse.	Determine success in preventing, detecting, and prosecuting Medicaid fraud and whether system changes would improve outcomes.	Determine possible statutory changes or policy recommendations to improve outcomes.	Aubel, Esquibel, Soderquist, AG, HSD; Performance Evaluation	July 2011
<b>3</b>	Program Effectiveness: Evaluate the state's training programs for workforce development within Human Services Department and Workforce Solutions to identify duplications, opportunities for coordination, issues relating to cost-effectiveness, and program goal achievement.	Reports monitoring execution of new RFP for \$9.2 million New Mexico Work! Contracts in the Income Support Division.	Better understanding of the how workforce training contributes to the desired outcome of reduced unemployment of certain population segments.	Aubel, Aledo	Ongoing
<b>4</b>	Program Effectiveness: Monitor Behavior Health Collaborative and OptumHealth directed corrective action plan; assess delivery of services; monitor Mental Health Code updates (HM45); monitor implementation of Behavioral Health Purchasing Pilot Project (HB432); monitor implementation of programs to address teen substance abuse project (SM56) and Native American suicides (SB417).	Reports to LFC.	Policy and budget recommendations.	Aubel	Ongoing
<b>5</b>	Program Efficiency: Review disability advocacy commissions for consideration of consolidation and efficiency in programs.	Reports to LFC and any restructuring taskforce, if requested.	Policy and budget recommendations; potential legislation.	Aubel	September 2011

## 2011 INTERIM WORK PLAN SUMMARY

**Michelle Aubel**

SECONDARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	Monitor mission critical Information Technology (IT) ISDR2 project scope, project management and implementation.	Reports to LFC.	Budget recommendation- IT appropriation and operational impact on Income Service Division.	Aubel, Sanchez	September 2011 and ongoing
2	Monitor TANF and General Assistance enrollment, caseloads, spending and impact on FY12 budget needs; monitor federal block grant.	Reports to LFC.	Improved budget recommendation for use of TANF block grant.	Aubel	September 2011
3	Monitor agency actions and implementation of FY12: new waiting list for DVR services; state funding changes for emergency surgeries at Commission for the Blind.	Reports to LFC.	Improved budget recommendation for DVR.	Aubel	September 2011
4	Review ARRA funding and program effectiveness.	Monthly report.	Informational.	Aubel/NMORR	Ongoing
5	Monitor progress of Los Lunas substance abuse treatment facility.	Reports to capital outlay team and committee.	Better understanding of operating needs for FY12.	Aubel/Capital Outlay Team	Ongoing
6	Review impact of federal health care reform and needs for changes to state law, if any; coordinate with SJM 1 taskforce, if appointed.	Evaluate implications for related agencies.	Informational; potential budget impacts identified.	Aubel, Esquibel	Ongoing
7	Explore options to address potential funding shortfall in Tobacco Settlement payment for FY12 due to Master Settlement Agreement (MSA) issues.	Policy options and other state review of provider assessment to offset need for Medicaid cuts.	Information for LFC budget recommendations and taskforce, if requested; legislation to address MSA issues.	Aubel, Soderquist	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Mimi Aledo**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Evaluate the state's early childhood programs within CYFD, the Public Education Department and the Department of Health to develop a complete survey.	Inventory of services provided including identification of overlap and gaps in services and funding geographically (by county).	Identify opportunities for coordination.	Aledo Esquibel Gudgel UNM	August 2011
<b>1.a</b>	Understand fiscal implications of developing and using quality standards for early childhood services.	Identify cost-effectiveness of quality standards.	Improving accountability and quality by aligning funding with outcomes.	Aledo Esquibel Gudgel	August 2011
<b>1.b</b>	Review the status of CYFD's federal funding from the Maternal, Infant, and Early Childhood Home Visiting Program.	Review state plan and outcome measures for the Nurse Family Partnership model (South Valley of Albuquerque) and Parent as Teachers model (Grants/McKinley).	Determine whether CYFD is in a good position to submit a competitive application for the continuation and expansion of federally funded home visiting programs.	Aledo	July 2011
<b>2</b>	Analyze projections on the New Mexico unemployment insurance trust fund regarding benefit expenditures and revenue from the employer contribution schedule.	Assess whether the fund balance projections for the unemployment insurance trust fund is based on a sound methodology, including historical information on benefit payments, economic trends, employer contribution schedule, etc.	An accurate projection of fund balance to prepare for the possible insolvency of the New Mexico unemployment insurance trust fund.	Aledo	August 2011
<b>3</b>	Review additional unemployment insurance benefits in statute (dependent allowance, part-time worker, alternative base period, domestic violence, military spouse, seasonal workers and extended benefits).	Assess historical expenditure of the additional benefits, conduct a cost-benefit analysis of the benefits, and determine if the benefits are contingent on federal funding.	Information on cost to the New Mexico unemployment insurance trust fund, and implications of the additional benefits to New Mexico's federal funding and economy.	Aledo	August 2011

**Mimi Aleo**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
4	Review federal guidelines, eligibility requirements, client copayments, provider rates and CYFD's transitional process for clients regarding the childcare program.	Determine how household income is calculated, when and how co-payments are initiated, how providers are reimbursed for services, services provided to transitioning clients, and review issues pertaining to 100-200 FPL clients and waiting lists.	Determine how federal requirements, eligibility, copayments, provider rates and overall services affect funding for the childcare program to determine budgetary needs for FY13.	Aledo	August 2011
5	Evaluate the state's workforce development training programs within Human Services Department and the Workforce Solutions Department – highlighting areas of duplication, opportunities for coordination, and cost-effectiveness.	Determine opportunities for improved efficiency, including the reorganization of local boards and review of their expenditures.	Better appropriation recommendation and review of efficacy of management structures.	Aledo Aubel WSD HSD	September 2011

**Mimi Aleo**

SECONDARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	Coordinate with LFC evaluator on performance review for CYFD's Child Protective Services Program.	Analyze and assess the performance review's recommendations regarding resources, performance and staffing.	Recommendations for the FY13 operating budget regarding funding and staffing for the Child Protective Services Program, and information on performance levels achieved by the program.	Aledo Weinberg	July 2011
2	Monitor the status of implementing the ideology of the Cambiar New Mexico model outside of the secure juvenile facilities.	Determine how Cambiar is integrated into probation and supervised release, juvenile community correction programs and reintegration services.	Understanding of how the Cambiar New Mexico model, which focuses on rehabilitation, addresses the continuum of care for a youth offender in the juvenile justice system.	Aledo	August 2011
3	Monitor capital outlay appropriations and assess future capital outlay needs.	Report on status of the CYFD's capital outlay projects.	Oversight of capital outlay spending.	Aledo Kehoe	Ongoing
4	Interface with oversight committees, boards and commissions.	Obtain knowledge of current issues relating to African American affairs, workers' compensation administration, juvenile justice and workforce development.	General information on programs and budgetary impact in the next legislative session.	Aledo	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Tracy Hartzler-Toon, Higher Education**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Revise Instruction and General Funding.	<ul style="list-style-type: none"> <li>• Participate on HED's Formula Funding Task Force</li> <li>• LFC reports on formula discussions and recommended formula.</li> <li>• LFC Hearings – (1) overview of other states' inclusion of performance measures as part of state appropriations (May/June 2011), (2) hearing on proposed formula (Nov. 2011).</li> </ul>	Incentives for connecting performance measures to state appropriations. Performance measures will include improving student outcomes (academic progress, course completion and graduation rates), promoting cost effective delivery of services; components to meet stated workforce development goals.	Hartzler-Toon, HED, DFA, Institutions	November 2011
<b>2</b>	Assess tuition waivers and effectiveness in meeting statutory and/or statewide policy objectives for higher education and workforce development.	Conduct policy review of largest tuition waiver programs, analyze whether and how waivers satisfy policy goals. LFC hearing, if necessary.	Policy-based recommendations for waiver reductions for FY13 or legislative language to strengthen waivers.	Hartzler-Toon, HED, institutions	November 2011
<b>3</b>	Review institutional proliferation of campuses, branches, and learning centers and identify opportunities for increased efficiencies in serving student needs and institutional collaborative efforts.	<ul style="list-style-type: none"> <li>• Participate on HED's Formula Funding Task Force.</li> <li>• Identify options to reduce incentives for state funding based on square footage or instructional v. non-instructional space; consider use of appropriations for BR&amp;R and/or plant facilities operations/ maintenance funds for core or critical campus facilities.</li> </ul>	Recommendations for ways the legislature can have greater oversight or over state appropriations for campus or facility expansion.	Hartzler-Toon	November 2011
<b>4</b>	Review existing administrative reporting mechanisms for current RPSPs.	Meet with HED and institutions managing RPSPs to determine existing reporting mechanisms.	Recommend clearer accountability measures for RPSPs to improve FY13 and successive budget allocations.	Hartzler-Toon, Program Evaluation staff	November 2011



## 2011 INTERIM WORK PLAN SUMMARY

**Tracy Hartzler-Toon, Higher Education**

SECONDARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	Monitor financial status of NNMC	<ul style="list-style-type: none"> <li>• Schedule/attend regular meetings with representatives from DFA, HED, NNMC Brd. Regents and staff, and LFC on financial systems and solvency plans.</li> <li>• Provide regular status reports to the LFC director, and LFC when timely.</li> </ul>	Monitor financial solvency/ stability issues for NNMC. Develop recommendations and incentives regarding improved implementation of solvency and accounting plans.	Yes- HED, DFA, NNMC, LFC	Ongoing until audits and financial plan completed
2	Review findings and follow-up on LFC UNM/ NMSU evaluation to identify further opportunities for cost-savings/ increased efficiencies	Incorporate recommendations into FY13 budget recommendation and/ or funding formula task force.	Revised funding formula and RPSP budget recommendation aligned to statewide policy objectives.	Yes- Hartzler-Toon, Program evaluators, UNM/ NMSU	August 2011
3	Visit institutions to assess the implementation of educational programs, RPSPs, and facility needs	Status reports to the LFC director.	Improved policy recommendations.	Hartzler-Toon	Ongoing
4	Review Lottery Success Scholarships for (1) student use and completion rates and (2) program solvency.	Regular reports to LFC.	Policy and budget recommendations.	Hartzler-Toon, Economists	August 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Rachel Gudgel**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	<p>Review and monitor PED's audits of school districts and charter schools claimed membership and units to determine how PED ensures data reported by school districts and charter schools is accurate.</p> <p>Analysis of formula data, drivers of increasing units, and other trends and opportunities for reducing the total number of units including department policy decisions and standardizes policies and procedures.</p>	<ol style="list-style-type: none"> <li>1. Status Report on PED audits and Next Steps</li> <li>2. Evaluation of funding formula and drivers of new units.</li> <li>3. Status Report on reforming public education funding distribution and funding formula issues.</li> </ol>	<ol style="list-style-type: none"> <li>1. Better understanding of the funding formula and drivers of new units.</li> <li>2. Standardization of PED policies and procedures related to funding formula calculation.</li> <li>3. Improved recommendations for public school support.</li> </ol>	Gudgel, LESC, PED	Initial Report to LFC May 2011, ongoing until November 2011
<b>2</b>	Monitor and aid implementation of SB120 (Early Childhood Care and Education Act). Identify gaps in early childhood care and education services.	<ol style="list-style-type: none"> <li>1. Report and Hearing on early childhood care and education services in New Mexico.</li> </ol>	<ol style="list-style-type: none"> <li>1. Improved recommendations for targeted funding for early childhood education services.</li> </ol>	Gudgel, Esquibel, Aledo, PED, CYFD, HSD	November 2011
<b>3</b>	Monitor internal restructuring of PED. Determine effectiveness of department in meeting department's mission statement. Evaluate FTE needs, office space needs and effectiveness of restructure.	Status report to LFC on the restructure of the department.	Identification of recommendations related to funding and FTE for FY12.	Gudgel, PED	Ongoing
<b>4</b>	Monitor Governor's Task Force to establish a teacher evaluation system based on student growth and performance-based compensation system.	Status report to LFC on Task Force activity.	Improved policy recommendations	Gudgel, PED	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Rachel Gudgel**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Monitor LESC meetings and activities and participate as required to advance LFC initiatives.	Status report to Director.  Coordinated interim work plans.	Improved policy recommendations.	Gudgel	Ongoing
<b>2</b>	Staff LFC director and participate in activities relating to the Public School Capital Outlay Council, Public School Capital Outlay Oversight Task Force, and Public School Facilities Authority.	1. Recommendations to PSCOC of standards-based project funding. 2. Status reports to LFC. 3. Address constituent issues.	Improved determination of school construction need and funding strategies to maximize the expenditure of funds.	Gudgel	Ongoing
<b>3</b>	Attend Monthly Business Roundtable meetings and activities as required to advance LFC initiatives.	Status report to Director	Improved policy recommendations.	Gudgel	Ongoing
<b>4</b>	Monitor PED's plan and use of \$2.5 million special appropriation, and development of a student growth model for new state grading system (including monitoring Governor's Task Force to establish a teacher evaluation system and performance-based compensation system based on student growth).	Status report to LFC on special appropriation and establishment of a growth model.	Improved recommendations for special appropriations and PED appropriations for FY13.  Improved policy recommendations.	Gudgel, PED	Ongoing
<b>5</b>	Monitor Superintendents Advisory Council meetings with PED secretary.	Status report to Director.	Improved policy recommendations.	Gudgel, PED	Ongoing
<b>6</b>	Examine and analyze the effects of the first year of the School Improvement Grant to determine if districts and the department are maximizing federal resources to improve student outcomes. Include report of second round awards.	1. Hearing on the school year 2010-2011 SIG use and results. 2. Evaluation of department's oversight of use of these funds	Better information regarding maximizing SIG funding to improve student achievement in the bottom 5 percent of schools.  Understanding of best practices that can be shared with other districts.	Gudgel, PED	November 2011
<b>7</b>	Monitor district expenditures of remaining Title 1 and IDEA-B, and Preschool funds that expire September 2011.	Status report to LFC on final expenditures of these funds, and any reverted balances.	Improved recommendations for public school support.	Gudgel, PED	November 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Randall Soderquist**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Review both policy and process of the State Transportation Improvement Program (STIP) at NMDOT  Revise state performance measures to make consistent with FHWA performance measures	Status report and recommendations to LFC Director	Improved policy and budget recommendations for FY13.  More effective highway funding.	Soderquist	September 2011
<b>2</b>	Review DCA operations and revenues; identify revised agency budget priorities given current fiscal constraints; work with DCA on realistic FY13 budget request	Status report and recommendations to LFC Director	Improved policy and budget recommendations FY13.	Soderquist	September 2011
<b>3</b>	Provide significant input to the SPO revised strategic plan with emphasis on enhanced oversight of rules and procedures establishing consistency and reliability across state agencies; analyze the direction of the state personnel system keeping HR 2001 in mind – a “ten years after” perspective of how the NM personnel system is performing on recruitment, retention, compensation, and benefits compared to other states; improve the transparency and accessibility of SPO data reporting	Status report and recommendations to LFC Director	Improved policy and budget recommendations FY13.  Improved state personnel system.	Soderquist	September 2011
<b>4</b>	Review and adjust AGA performance measures with NMDOT and DCA	Collaboration between LFC, DFA and two agencies in developing meaningful performance measures.	Performance measures that assess the effectiveness of programs and assist in determining budgetary needs for FY13.	Soderquist	September 2011
<b>5</b>	Assess future capital outlay needs for NMDOT and DCA.	Report on NMDOT and DCA capital outlay needs to LFC Director.	Recommendations for FY13 budget.	Soderquist	September 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Randall Soderquist**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Program Effectiveness: Evaluate Medicaid Fraud Unit in detecting and prosecuting fraud; evaluate Legal Services Program for consumer settlements and prosecution of public fraud and abuse.	<ul style="list-style-type: none"> <li>Government Accountability—continue to monitor current cases: Secretary of State, PRC Commissioner, NM Insurance Superintendent, Region III Housing Authority</li> </ul>	<ul style="list-style-type: none"> <li>Report on effectiveness of LFC initiative to mitigate public fraud and abuse.</li> <li>Report on AG effectiveness of prosecuting Medicaid fraud</li> <li>Incorporate findings in FY13 budget recommendation.</li> </ul>	Soderquist/LFC Performance Evaluation	September 2011
<b>2</b>	Program Monitoring: Continue review of the Tobacco Settlement litigation and Attorney General (AG) efforts to sustain TANF funding.	<ul style="list-style-type: none"> <li>Report litigation progress and implications for New Mexico</li> <li>Assess Procedures for enforcing the Master Settlement Agreement (MSA).</li> <li>Engage AG and TRD in developing a strategic approach to enforcing the MSA and reconciling policy differences between the two agencies.</li> </ul>	<ul style="list-style-type: none"> <li>Coordinate as necessary with affected agencies for budgetary impacts; HSD, DOH, CYFD, Indian Affairs and UNM-HSC.</li> <li>Identify any legislation for 2012 session for enforcing MSA</li> </ul>	Soderquist/AG/TRD	December 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Randall Soderquist**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Review NMDOT operations, revenues, and policy issues.	Status report and recommendations to LFC Director.	Improved policy and budget recommendations for FY 13.	Soderquist	September 2011
<b>2</b>	Review DCA operations, revenues, and policy issues.	Status report and recommendations to LFC Director.	Improved policy and budget recommendations for FY 13.	Soderquist	September 2011
<b>3</b>	Review SPO operations, revenues, and policy issues.	Status report and recommendations to LFC Director.	Improved policy and budget recommendations for FY 13.	Soderquist/ Evaluation Staff	September 2011
<b>4</b>	Monitor budgetary issues for the Commission for Public Records, including revenue generation and high vacancy rate impact program performance.	Analysis of funding, deliverables and impact.	Budget recommendation.	Soderquist	Ongoing

## 2011 INTERIM WORK PLAN SUMMARY

**Mark Weber**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	<u>OSE:</u> Initiate discussion with courts and agency to break lack of progress on adjudication statutory changes that would facilitate proceedings and reduce costs.	Information for the Committee. Possible LFC hearing or joint hearing with Water and natural Resources Committee dealing with water issues generally if especially if drought continues.	Potential facilitation of process. Possible recommendations for statutory changes that would lead to efficiency for both time and money.	Weber	Sept 1, 2011
2	<u>EMNRD:</u> Reevaluate the loss of Renewable Energy Division ARRA funding and evaluate resulting requirement of an appropriation from the general fund to maintain the current operating level balanced against the function value.	Achievable budget and performance recommendation with minimal need for appropriation from the general fund.	LFC budget recommendation.	Weber	Sept 1, 2011
3	<u>EMNRD:</u> Evaluate the individual state park visitation and revenue to identify potential savings from closure if required. Visit and monitor park operations to determine adequacy of funding to produce acceptable visitor experiences.	Achievable budget and performance recommendation with minimal need for appropriation from the general fund.	LFC budget recommendation.	Weber	Sept 1, 2011
4	<u>EMNRD:</u> Work with the Oil and Gas Division to keep updated on the controversial pit rule. Follow the promptness of issuing drilling permits and required inspections that will contribute to efficient progress of drilling operations. Evaluate adequacy of resources to accomplish task and potential need of industry fees to augment the revenues.	Achievable budget and performance recommendation with minimal need for appropriation from the general fund.	LFC budget recommendation.	Weber	Sept 1, 2011
5	<u>OSE:</u> Follow progress and report on projects such as Gila to determine potential water usage impact and expenditure of associated federal funds. Attend ISC meeting as required to keep informed on these issues.	Information for Committee.	Action as LFC deems appropriate.	Weber	Sept 1, 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Mark Weber**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>6</b>	<u>NMED:</u> Analyze fee structure used in states with self-sustaining (lowest percent GF) environment departments.	Comparative funding analysis showing funding for functions/services provided by environment departments as percent of total state budgets; Best practices regarding fee structures.	Information for policy makers and improved budget recommendations	Weber NMED	December 2011
<b>7</b>	<u>NMED :</u> Improve current NMED performance measures to accurately portray NMED's impact on environmental quality and business activity.	Assessment of performance measures; identify measures which may be misleading when viewed over several years and develop new measures which illustrate NMED's impact on the business community.	Improved performance measures to promote a clear indication of performance.	Weber NMED DFA	October 2011



**2011 INTERIM WORK PLAN SUMMARY**

**Mark Weber**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	<u>Department of Game and Fish:</u> Monitor funds appropriated for enforcement of invasive aquatic species and off road vehicle activities. This includes monitoring revenues related to the activities.	Information for use in budget process.	LFC budget recommendation.	Weber	Sept 1
<b>2</b>	<u>Department of Game and Fish:</u> Monitor federal fund revenues and usage as well as license fees. Attend Game and Fish Commission meetings and follow progress of topical issues.	Information for use in budget process.	LFC budget recommendation.	Weber	Sept 1
<b>3</b>	<u>SLO:</u> Keep up to date on royalty and other fee collections and various associated transactions.	Information for use in budget process.	LFC budget recommendation.	Weber	Sept 1
<b>4</b>	<u>NMED:</u> Monitor Environmental Health field office leases; visit field offices which were considered for closure. Gain understanding of the need for these offices. Research GSA lease tracking information and use comparable methodology to establish benchmarks regarding lease costs (per sq ft and FTE).	Comparison of lease costs per FTE and sq ft for all offices in agency.	Information for policy makers and improved budget recommendations.	Weber NMED	December 2011
<b>5</b>	<u>NMED:</u> Visit Environment Department field offices to assess how budget reductions are affecting investigations and inspections.	Status reports to LFC Director.	Information for policymakers and improved budget recommendations.	Weber NMED	December 2011
<b>6</b>	<u>NMED:</u> Monitor implementation of GHG emission rules and Environment Improvement Board actions.	Status reports to LFC Director.	Information for policymakers and improved budget recommendations.	Weber NMED	Ongoing

## 2011 INTERIM WORK PLAN SUMMARY

### Linda Kehoe and New Analyst

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	Prepare for “possible” consideration of capital bill in special session: Collaborate with appropriate agencies to develop process, criteria, and identify projects (higher education and special schools, roads, water & wastewater systems, and incomplete projects) for funding; and re-evaluate projects to determine most critical needs and priorities.	Participate in the development of criteria, application and review process, and prioritization of projects recommended for funding.	Accountability and allocation of funds based on critical health and safety needs and in compliance with bill in its present form.	Kehoe, LCS, LFC, DFA and certain state agencies	August 2011
2	Develop a “preliminary” list of “critical” funding needs (STB & GOB capacity) for state-owned facilities, higher education facilities, public education projects, libraries, and other capital outlay requests for recommendation to the 2012 Legislature.	Review status of current funding and project progress, agency infrastructure capital improvement plans and 2012 requests; perform site visits; attend HED capital hearings; continue monthly meetings for updates with major state entities.	Provide LFC with effective funding recommendations based on critical state-asset needs.	Kehoe & new analyst, assigned LFC analysts	December 2011
3	Continue monitoring and updating progress reports for projects ≥ \$1 million and quarterly reporting for all other ongoing projects.	Analyze state agency and local entity reports for project progress; determine obstacles to progress of projects; update sponsor of funds, prepare briefs, and report results to LFC.	Project oversight resulting in quantifiable accountability, reporting, and timely expenditure of funds.	Kehoe & new analyst	Quarterly (August and December)
4	Monitor and obtain monthly project updates for major departments, including: DOH, CYFD, CD, DPS, PCD, special schools, and Capitol Building Planning Commission.	Attend monthly capital project hearings and meetings, and perform site visits.	Provide additional oversight and progress for state-owned facilities, including master planning.	Kehoe, new analyst, assigned LFC analyst	Ongoing
5	Continue to review and improve capital outlay process and assist members in advancing outstanding funds for local projects.	Develop essential reports and contact local, state, and other entities to obtain progress of projects; collaborate with Council of Governments, NM Municipal League, and NM Association of Counties to assist legislators and grantees with roadblock issues.	Ensure accountability of funds allocated in previous years and provide legislators with status reports.	Kehoe & new analyst, and analysts for select agencies	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Linda Kehoe and New Analyst**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Monitor NMFA financing programs and other activities.	Develop briefs, attend board and legislative oversight committee hearings, and provide updates to LFC.	Informed recommendations and accountability for program and funding recommendations.	Kehoe and assigned Economists	Ongoing
<b>2</b>	Monitor and continue oversight of MFA activities, including regional housing authorities.	Oversight of MFA activities, attend MFA board and oversight meetings; report significant activities to director and LFC as needed.	Accountability of state and federal funds and effective updates to the director, committee members and other legislators; knowledge of activities and their relationship to the budget, resulting in an informed budget recommendation.	New analyst	Ongoing
<b>3</b>	Monitor progress of Tribal Infrastructure Fund (TIF) projects and other tribal capital outlay projects. Increase oversight of contractual services and grants from the Indian Affairs Department.	Attend TIF meetings and monitor progress of ongoing projects and perform site visits to ongoing or completed projects. Attend Interim Indian Affairs Committee and meetings related to State-Tribal Collaboration Act.	Provide additional oversight and accountability for state funds; inform legislators of previous year and future allocations made to TIF and Indian Affairs.	New analyst, Aubel	Ongoing
<b>4</b>	Provide research, visual data, and support assistance to legislators, local entities, other analysts, and the general public as needed.	Research projects, develop reports and visual data, and meet with various entities and the public when necessary.	Support and service to legislators, local entities, and the general public.	Kehoe, new analyst	Ongoing
<b>5</b>	Continue to update and distribute capital reports "by sponsor" for state funded projects.	Provide all members of the Legislature with updated reports.	Create partnership with legislators, grantees, and state agencies to encourage expeditious implementation and expenditure of funds for capital projects.	Kehoe, new analyst	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Christine Boerner**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Review implementation of “DRIVE New Mexico”/MVD re-fresh	Activity report item	Informed MVD budget recommendation	Boerner	Interim
<b>2</b>	Assess the status of enhanced revenue collection and improved tax collection efforts at Taxation and Revenue Department.	Report/Brief on collection efforts and modernization of tax collection methods.	Determine whether the department remains committed to enhanced collection effort and reconsider staffing levels.	Boerner	December 2011
<b>3</b>	Review tax expenditure legislation including failed tax expenditure budget and film program study memorial.	Report/Brief	Update committee on progress toward achieving tax expenditure budget.	Boerner	
<b>4</b>	Program Performance: Monitor and assess the Local Government Division programs, including the Civil Legal Services, E-911, Youth Mentoring, and Office of Educational Accountability—funding and results . Develop recommendation for realigning activities with core functions of appropriate agencies and focusing DFA programs on financial support and capital outlay.	<ul style="list-style-type: none"> <li>• Possible LFC hearing.</li> <li>• Use as a basis for budgeting—prioritize programs by performance.</li> <li>• Review and implement better measures for accountability.</li> <li>• Identify opportunities for consolidation, restructuring, efficiencies and program reduction for reduced agency costs and more effective management.</li> </ul>	<ul style="list-style-type: none"> <li>• More thorough understanding of these programs and possible issues for analysis.</li> <li>• Identify areas of under-performance for program cuts.</li> <li>• Recommendations for program realignment.</li> </ul>	Boerner	September 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Christine Boerner**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
5	Review DoIT service and activities including: <ul style="list-style-type: none"> <li>• Implementation of Sunshine Portal Act</li> <li>• SHARE operations and performance</li> <li>• Project oversight and compliance review</li> <li>• Enterprise rates development</li> <li>• Equipment replacement fund transfers</li> <li>• Accounts receivable</li> </ul>	Ongoing updates.  Identify anomalies/significant increases impacting agency FY12 operations and FY13 budget requests.	Regular updates to LFC members.  Better program understanding and more informed budget recommendation.  Informational.	Boerner	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Christine Boerner**

SECONDARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	Local Government Finances: update on 2008 hearing and for LFC hearings.	Possible LFC hearing.	Informational.	Boerner/Agency	LFC Hearings
2	Monitor DFA special appropriations with emphasis on performance and quality control.	Analysis of funding, deliverables and impact.	Possible recommendations for FY12 budget.	Boerner	September 2011

## 2011 INTERIM WORK PLAN SUMMARY

**Christian Sanchez**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	RLD: Study department funds, workload and job efficiency. Consider consolidating some of the boards and commissions.	Report on RLD's progress; Communicate with department and committee regarding the division's problems and possible solutions. Look into the mergers and consolidations of certain boards and programs.	Vacancy rate reductions, improvement in realistic funding requests. Cost savings and efficiencies could result from certain mergers and consolidations.	C. Sanchez, DFA, RLD	Fall 2011
2	RLD: Board and Commission Licensing Fees	Review principle licensing fees.	Recommend changes to current fee structures and propose reductions or increases to current fees.	C. Sanchez, DFA, RLD, LCS	Fall 2011
3	Research how other states have or are addressing testing of race horses and who bears the burden of paying for the testing.	Status report to Director and interested legislators.	Amend legislation regarding race horses, potentially improve the safety of horses.	C. Sanchez, Racing Commission	Summer 2011
4	Assess if electronic licensing for all boards and commissions is saving money and being used effectively	Status report to LFC.	Identify boards that could save money and improve licensing efficiency.	C. Sanchez, Boards and Commissions	Summer 2011
5	Monitor CID caseloads, spending and impact on FY12 budget needs; monitor federal grants.	Report to LFC.	Improved budget recommendation for division.	C. Sanchez, RLD	Ongoing
6	New Mexico Livestock Board: Evaluate the fee structure and the mechanism for the distributions of the livestock mill levy and other fees for the purpose of bringing the agency into a true enterprise fund operation. Determine the prospect of the agency performing its function as an enterprise fund.	Achievable budget and performance recommendation with minimal need for appropriation from the general fund.	LFC budget recommendation.	Weber	Sept 1, 2011

## 2011 INTERIM WORK PLAN SUMMARY

**Christian Sanchez**

SECONDARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	RLD: Attend professional board and commission meetings	Travel, Memos, Activity Report	Knowledge of board activities, determination of board involvement in RLD decision-making. Better budget recommendations based upon the expertise gained from the site visits.	Christian	Ongoing

## 2011 INTERIM WORK PLAN SUMMARY

**Aurora B. Sánchez**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	Analyze DPS state police and MTD staffing levels and compare to other states and police departments in NM, including if removal of the college requirement will improve recruitment, and officer compensation (base and benefits).	Status report to director, LFC hearing.	Improved budget recommendations.	A. Sánchez	December 2011
2	Follow-up on private prison contracts. Assess why incarceration at public prisons is higher than at private prisons. Analyze alternatives to incarceration (early release of non-violent inmates, alternatives to parole violations, revised sentencing guidelines, additional support for released inmates in finding work or pursuing higher education), including how more conservative states are addressing incarceration.	Status report to director/ LFC hearing.	Improved budget recommendations.	A. Sánchez	December 2011
3	Review the Homeland Security and Emergency Management Department's use of federal funds to upgrade the microwave network for public safety purposes at local governments.	Status report to Director.	Information to policy makers on improved communications for emergency purposes.	A. Sánchez	November 2011
4	Review and analyze the federal grants awarded to DPS for various law enforcement purposes and assess whether any of the current grants will require use of general fund to continue the program.	Status report to Director.	Improved budget recommendation and information to policy makers.	A. Sánchez	July 2011
5	Review DPS capital appropriations and expenditures, including contractor selection and compliance with the Procurement Code and future cost to operate and maintain.	Status report to Director and capital outlay analyst.	Improved capital outlay recommendations and information to policy makers on how appropriated dollars are spent.	A. Sánchez	September 2011

**PRIMARY ISSUES**

<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
6	Review Corrections capital appropriations and expenditures, at including contractor selection and compliance with the Procurement Code and future cost to operate and maintain.	Status report to Director and capital outlay analyst.	Improved capital outlay recommendations and information to policy makers on how appropriated dollars are spent.	A. Sánchez	September 2011
7	Review in-house parole monitoring to assess if incarceration of inmates eligible for release have gone down.	Status report to Director.		A. Sánchez	September 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Aurora B. Sánchez**

**SECONDARY ISSUES**

<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
1	Assess if video-conferencing for parole board hearings are saving money and being used effectively.	Status report to Director.	Additional potential savings on travel. Identify other uses for video conferencing that could save money and improve board efficiency.	A. Sánchez	November 2011
2	How DPS performance measures and results compare to measures and results in other states. Improve DPS performance measures and report on other DPS activities.	Analysis of performance measures and results.	Improved performance measures or at the least a discussion with DPS staff on adopting performance measures that reflect activities other than DWI.	A. Sánchez	August 2011
3	Meet with assigned agencies' staff, tour facilities and document key issues and potential cost to address, including using technology to gain efficiencies. (DPS, Corrections/Parole Board, GCB/Racing, SC, HSEMD, Crime Victims.	Obtain a better understanding of the agencies to produce a comprehensive and supportable budget recommendation.	Improved budget recommendation and information useful to policy makers.	A.Sánchez	June 10, 2011



## 2011 INTERIM WORK PLAN SUMMARY

**Connor Jorgensen**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
1	Several DAs mentioned during the legislative session budget hearings that budget constraints were forcing them to not prosecute certain types of cases. Analyze complex factors involved in cost per case for DAs including number of courts in judicial district, distance, types of cases, turnover, etc.	Identify major factors which play primary role in driving up cost per case for each DA. Breakout of cases DAs are not prosecuting due to budgetary constraints by type and quantity.	Budget recommendations; identify potential cost savings.	DAs AODA Jorgensen	September 2011
2	Review PDD attorneys vs. contract attorneys by district.	Analyze PDD legal representation contracts by judicial districts –amounts, duration, etc. Compare aggregate contracts to actual services rendered.	Information for policy makers and improved budget recommendations.	Jorgensen PDD	September 2011
3	District court staffing structures.	Review and comparison of district courts' staffing-structures. Determination of core judiciary staff and whether there are disproportionate staffing levels between courts example: all district courts do not have a 1:1 ratio of bailiffs to judges. Conduct hearing on Judicial Reengineering Commission Findings.	Baseline established for court structure. Better basis for judiciary staffing requests and recommendations. Information for judiciary self-assessment of staffing standards. Better ability of legislators to determine priorities.	Jorgensen AOC	Summer 2011
4	Judicial Case Management Systems.	Analysis detailing the efficiency and cost savings resulting from electronic judicial systems.	Information on costs and benefits to the state. Legislative recommendations for funding new court IT initiatives.	Jorgensen, AOC	Summer 2011
5	Specialized (treatment) court programs.	Decision-making strategy for which, if any, new specialized courts are included in the LFC budget recommendation.	Better justification by courts that enables legislators to adequately evaluate requests. Determine which programs should be funded and at what level.	Jorgensen, AOC	Summer 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Connor Jorgensen**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Visit DA and PDD offices statewide and maintain monthly contact with AODA director to assess how budget reductions are affecting the handling of cases.	Status reports to LFC Director.	Information for policy makers and improved budget recommendations.	Jorgensen DAs AODA PDD	Ongoing
<b>2</b>	Attend relevant Courts, Corrections, and Justice Committee Hearings.	Travel, Memos, Activity Reports.	Knowledge of committee activity, concerns, and plan of action.	Jorgensen	Ongoing
<b>3</b>	Judiciary: Visit courts and special programs such as drug courts.	Travel, Memos, Activity Reports.	Knowledge of court's activities. Become more familiar with specialized programs in action, and court facilities status: new buildings, security, and technology. Better budget recommendations based upon the expertise gained from the site visits.	Jorgensen	Ongoing
<b>4</b>	Judiciary: Attend all Chief Judges Council meetings, Judiciary Budget Committee meetings, Criminal Justice Coordinating Council meetings; attend Drug Court Advisory meetings, Judge Compensation Commission meetings, Performance Committee meetings, Court Administrator meetings.	Travel, Memos, Activity Reports.	Improved communication between the legislative and judicial branches regarding legislative intent, judiciary status, progress, problems, and goals.	Jorgensen	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**David Lucero**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Review of Spaceport Authority financial operations, capital outlay expenditures and business plan.	Report to committee. Possible hearing. Budget recommendation.	Assessment of capital outlay spending. Alignment of policy objectives with future funding needs, development of alternative revenue sources for operations, and attracting ancillary business partners.	Lucero	September 2011
<b>2</b>	Assist the Economic Development Department staff with identifying a streamlined organizational structure.	Budget recommendation that consolidates programs and funding and introduces new, more meaningful performance measures.	Determine opportunities for cost savings and prioritization. Legislative and executive support for organizational change.	Lucero	September 2011
<b>3</b>	Assist the Tourism Department staff with identifying a streamlined organizational structure.	Budget recommendation that consolidates programs and funding and introduces new more meaningful performance measures.	Determine opportunities for cost savings and prioritization. Legislative and executive support for organizational change.	Lucero	September 2011
<b>4</b>	Review State Fair operations, business plan, and revenue projections.	Budget recommendation. Inform committee.	Determine whether the department is optimizing revenue	Lucero	September 2011

**2011 INTERIM WORK PLAN SUMMARY**

**David Lucero**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Report and monitor budget adjustment requests, improve the BAR system, provide BAR training, and manage and write GAA BAR sections.	Monthly BAR reports for committee. Coordination with DFA staff to improve communication on BAR activity. Improve LFC analyst BAR knowledge.	Improved BAR accountability. Increased level of staff knowledge and training.	Lucero	Monthly
<b>2</b>	Coordinate AGA performance review team.	Coordinate development of quarterly report cards, revised performance measures and targets, review quarterly reports.	Improved and more meaningful performance reporting.	Yes – Lucero, Soderquist, Weinberg, DFA staff	Interim
<b>3</b>	Visit border economic development agencies, i.e. Border Authority, Spaceport Authority.	Activity report items.	Improved agency relationship, informed budget recommendations.	No	Interim
<b>4</b>	Coordinate and participate in activities of the interim Economic & Rural Development Committee.	Represent LFC staff at interim hearings.	Gain a better understanding of proposed economic development legislation in order to prepare for next legislative session.	No	Interim

**2011 INTERIM WORK PLAN SUMMARY**

**Anne Hanika-Ortiz**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Identify options to reduce lease costs for state agencies including: <ul style="list-style-type: none"> <li>• Occupancy data</li> <li>• Vacancy data</li> <li>• Lease costs</li> <li>• Vacant state-owned office space</li> </ul>	Ongoing updates.  Identify lease discrepancies, vacancies, vacant office space and opportunities to consolidate agency offices.	Interim LFC hearing.  Efficiencies, budget savings, increased utilization of state-owned office space.	Hanika-Ortiz, Soderquist	August 2011
<b>2</b>	Monitor agency 5-year Infrastructure Capital Improvement Plans (ICIP): <ul style="list-style-type: none"> <li>• Review annual maintenance reports</li> <li>• Track and monitor ICIP projects</li> <li>• Review 5-year plan and long range facilities development plan</li> </ul>	Review of Long Range Facilities Development Plan to ensure that new construction, the use and renovation of existing facilities and systems and new leases support the Master Plans for the various state campuses.	Interim LFC hearing.  Better program understanding and more informed budget recommendation.  Better performance monitoring.	Kehoe, New Analyst, Hanika-Ortiz	Ongoing
<b>3</b>	Review GSD services and activities including: <ul style="list-style-type: none"> <li>• Follow-up w/GSD/PSIA Review of Employee Benefits Programs</li> <li>• Follow-up w/Procurement Effectiveness Review – 2008</li> <li>• Follow –up w/Review of Risk Management Division - 2006</li> <li>• Procurement violations</li> <li>• Updates to contractor database</li> <li>• Implementation of procurement module</li> <li>• Enterprise rate development</li> <li>• Risk claim and payment activities</li> <li>• Risk Program fund balances</li> <li>• Implementation of electronic content management/imaging program</li> <li>• Aviation program</li> <li>• State Printing Services revenues and expenditures</li> </ul>	Ongoing updates.  Identify anomalies/significant increases impacting agency FY12 operations and FY13 budget requests.	Regular updates to LFC members.  Better program understanding and more informed budget recommendation.  Informational.	Hanika -Ortiz	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Anne Hanika-Ortiz**

PRIMARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Responsibility	Finish Date
4	Attend the following monthly meetings: 1. Capitol Buildings Planning Commission 2. Investments Oversight Committee (RHCA related) 3. Science, Technology and Telecommunications Committee 4. Retiree Health Care Board 5. Public School Insurance Authority Board Attend the following quarterly meetings: 1. Risk Management Advisory Board (GSD/RMD) 2. Benefits Advisory Committee (GSD/RMD)	Ongoing updates.	Regular updates to LFC members.  Better program understanding and more informed budget recommendation.  Informational.	Kehoe, New Analyst, Hanika-Ortiz	Ongoing

**2011 INTERIM WORK PLAN SUMMARY**

**Anne Hanika-Ortiz**

SECONDARY ISSUES					
Rank	Issues/Goals & Objectives	Output	Outcome/Results	Joint Project	Finish Date
1	Review Audit Act compliance requirements.	Identify agencies, school districts and local governments who fail to submit timely financial audit.	Informational.	No	Ongoing
2	Review GSD Performance Measures and Performance Monitoring Plan.	Performance measures for FY12.  Development of new measures to gauge GSD performance.	Better performance monitoring.	No	July 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Leila Burrows/Financial Econ/Chief Econ**

<b>PRIMARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Responsibility</b>	<b>Finish Date</b>
<b>1</b>	Improve GF revenue forecast: Taxable income analysis to improve PIT forecast. Review “other” general fund revenues to make sure all important revenues are covered. Review consensus process to provide “top down” forecast.	Improved forecast, reports to Legislature explaining forecast.	Improved forecast, better legislative understanding of forecast.	Burrows/Financial Economist/Chief Econ in collaboration with TRD & DFA	Ongoing
<b>2</b>	Work with TRD on tax expenditure and dedicated revenue analysis with a detailed list of tax exemptions (loopholes), earmarks and fiscal impacts, including the film tax expenditures.	Reports, legislative recommendations. Presentation to the LFC.	Legislative reform proposals, improved FIR’s on incentives.	Burrows/Financial Economist/Chief Econ in collaboration with TRD	October
<b>3</b>	Review structure of health care taxes and expenditures, including county supported Medicaid, sole community provider funds, GRT exemptions, and premium tax credits (NM Medical Insurance Pool and Health Insurance Alliance). Compare to neighboring states, including a review of provider assessments as mechanism to fund Medicaid.	Report on health care tax structure and policies adopted in other states to fund health care programs. Possible hearing.	Better understanding of direct and indirect health care tax expenditures. Information for LFC budget recommendations and taskforce, if requested.		Ongoing
<b>4</b>	Review economic impacts of differential investments by the SIC, including SBIC projects, REIT, and film loans. Gauge whether or not the amount of economic stimulus is worth the forfeited return.	Report containing the economic impacts of differential investments relative to the amount of forfeited return. Presentation to LFC, IPOC, or RSTP.	Justification of the use of differential investments in permanent fund portfolios.	Financial Economist	
<b>5</b>	Pension Solvency: Continue efforts for developing a comprehensive solvency plan for the Education Retirement Board and Public Employees Retirement Association. Use as a basis for Investment Oversight Committee or LFC staff presentations and recommendations.	<ul style="list-style-type: none"> <li>• Plan that addresses pension structure, including benefits and retirement eligibility, as well as other contributing factors affecting plan funding.</li> <li>• LFC hearing.</li> </ul>	Legislation for 2012 for pension reform that has stakeholder consensus based on “best and standard” state practices that continues to attract qualified employees to the public sector.	New Economist/ Hanika-Ortiz/ERB/PERA/R HCA/LCS	October 2011

**2011 INTERIM WORK PLAN SUMMARY**

**Leila Burrows/Financial Econ/Chief Econ**

<b>SECONDARY ISSUES</b>					
<b>Rank</b>	<b>Issues/Goals &amp; Objectives</b>	<b>Output</b>	<b>Outcome/Results</b>	<b>Joint Project</b>	<b>Finish Date</b>
<b>1</b>	Revenue tracking: Collaborate with FCD, DFA and TRD to improve tracking. Publish reports on revenue base – e.g. O&G volumes, prices, etc.	More timely/accurate tracking spreadsheet.	Better information on revenue trends relative to forecast.	Burrows/Financial Economist/Chief Econ	Ongoing
<b>2</b>	Tax Increment Development District Review.	Review of existing TIDDs throughout the state and what their status' are with respect to TIDD application plans. (Presentation to LFC, RSTP, ERDC)	Evaluation of TIDD progress relative to what was promised during the TIDD application process.	Financial Econ	Ongoing
<b>3</b>	Local government revenue analysis. Document the amount of revenue received by tax entities. Continue annual update of revenues earmarked for local governments.	Tables showing revenue trends by local jurisdiction. Possible hearing.	Enable better understanding of statutory proposals that affect local government revenues.	Financial Econ/Burrows	Ongoing
<b>4</b>	Review sales tax reform alternatives: Large scale and small scale: Targeted pyramiding relief; SSUTA conformity; Non-profit tax reform.	Presentation to RSTP.	Background for legislators.		
<b>5</b>	Analyze property tax reform initiatives: Review data from county assessors; Review "Truth in Taxation" statutes in other states; Review administrative structures in other states.	Presentations, statutory reform proposals.	Improved FIR's; ability to advise legislators on reform initiatives.		
<b>6</b>	Examine NMFA bonding structure (source of revenue and projects).	Reports to legislature and/or presentation.	Better understanding of NMFA programs.	Burrows	
<b>7</b>	Continue to monitor pension investments and litigation.	Quarterly Investment Report; brief for LFC hearing in April or May.	Informational; possible LFC hearing on update.	New Economist	May/Ongoing
<b>8</b>	Identify early-retirement program opportunities to reduce long-term government costs.	Review of possible plan components that would work for New Mexico.	Informational—would require a cost analysis from pension plans.	New Economist/ERB/PERA	November 2011



**Proposed Program Evaluation Work Plan - 2011  
PROJECTS FOR PROGRAM EVALUATION UNIT**

**PART I: PROGRAM EVALUATION PROJECTS**

**A. Current Priority**

					Staff and Due Date		
Agency Code	Agency Name	Project Descriptions	Hours	Lead Evaluator	Evaluation Staff	Hearing Date	
630	HSD/DOH/ ALTSD/OAG	Review State Efforts to Combat Health Care Fraud and Abuse, including Medicaid.	1,200	Maria Griego	Jon Courtney; Contractor	July-11	
924	PED	High School - Review Costs, Courses and Completion of 12th grade. Joint Evaluation with UNM and coordinated with LESC.	800	Charles Sallee	Sarah Amador; UNM	June-11	
690	CYFD	Child Protective Services - Effectiveness of Front-End Services; Staffing Needs; Use of Long-Term Foster Care and Costs of Adoption Assistance.	2,500	Michael Weinberg	Matt Pahl; Valerie Crespín-Trujillo	June-11	
950/630	UNM - HSC/ HSD	Financing education and clinical services at HSC. I&G Formula from State and UNM-Main; State Role in Financing UNM-Hospital (SCI, Medicaid programs, etc.)	1,000	Pam Galbraith	Brenda Fresquez	August-11	
460	State Fair	State Fair: financing, operations and performance; follow-up on 1996 LFC audit recommendations.	400	Charles Sallee	Contractor	September-11	

**B. Next Priority**

					Staff and Due Date		
924	PED	Joint LFC-LESC Project. Public Schools Funding Formula: Assess allocation, administration and accountability. Includes review of data quality, formula chasing and necessary statutory, regulatory or other changes to have a more efficient/effective funding formula.	2,200	Charles Sallee/Matt Pahl	Jon Courtney; Sarah Amador; Rachel Gudgel; LESC Staff	October-11	
950	HED	Higher Education (Selected Community Colleges) Cost Effectiveness, focused on Student Outcomes.	1,200	Michael Weinberg	Valerie Crespín-Trujillo	November-11	
333	TRD	Healthcare Tax Policy: Cost-Effectiveness of Selected Taxes, Tax Exemptions and Expenditures for the Healthcare System, including local option GRT for Medicaid and charity care.	800	Jack Evans	Maria Griego	October-11	
665	DOH	Review of Public Health Program - Service delivery, third party billing and associated outcomes	800	Pam Galbraith	Brenda Fresquez	December-11	

**Proposed Program Evaluation Work Plan - 2011  
PROJECTS FOR PROGRAM EVALUATION UNIT**

	924	PED	Progress Reports: School Districts & Charter Schools, including Rio Rancho; Aztec; Bloomfield; Bernalillo; Las Vegas; W. Las Vegas.	50			
	950	HED	Progress Report: NMSU & UNM; Statewide Issues.	50			

**PART II: PARKING LOT**

Agency Code	Agency Name	Project Descriptions	Hours	Lead Evaluator	Evaluation Staff	Hearing Date
770	NMCD	Safe and cost-effective alternatives to incarceration and correctional diversion programs through Probation/Parole	1000			
	Various	Review selected capital outlay projects' planning, spending and outcomes.	500			
950	HED	Cost-effectiveness of Dual Credit programs.	800			
950	HED	Oversight, financing and outcomes from state authorized tuition waivers for institutions of higher education.	800			
924	PED	Special Education Services in New Mexico	800			