

1

Presentation to NMFA Oversight Committee

Status of the Economic Development Revolving Fund

Marquita Russel, *CEO*, NMFA John Brooks, *Chief of Programs*, NMFA

September 7, 2023

Statewide Economic Development Finance Act



- 2
- ◆ The Statewide Economic Development Finance Act ("SWEDFA") was established in 2003 to stimulate economic development with needed programs in the public interest particularly in rural and underserved areas of the state. SWEDFA assigns powers and duties to the New Mexico Economic Development Department and the New Mexico Finance Authority which jointly administer several programs seeking to increase business activity in rural and underserved areas, attract new and retain and expand existing businesses, and promote an environment suitable for start-up and emerging businesses throughout the state.
- ◆ The Economic Development Revolving Fund ("EDRF") is the Fund created under SWEDFA from which NMFA makes loans. EDRF is one several funds NMFA is authorized to operate for community and economic development purposes.
- Program Success is limited by availability of capital
 - NMFA has relied on departmental partners and its own balance sheet to fund 50% of economic development program activity
 - Most programs have historically lacked available capital to lend; borrowers cannot rely on stable source of funding for economic development projects
 - New programs created in 2022-23 account for currently available capital; based on pipeline NMFA anticipates two-thirds deployed by end of FY2024
- ♦ Federal State Small Business Credit Initiative ("SSBCI") provides great opportunity for impact.

- Reauthorized and expanded by the American Rescue Plan in 2022, SSBCI 2.0 is providing ~\$10 billion to state small business financing programs to support small businesses and entrepreneurship, with a focus on socially and economically disadvantaged individuals (SEDI) and Very Small Businesses (VSBs)
 - SEDI businesses are located in distressed communities (as defined by the Dept. of Treasury) or owned by individuals with historically diminished access to credit
 - Very Small Businesses are defined as businesses with fewer than 10 employees
- In the fall of 2022 New Mexico Economic Development Department received an award of up to \$74,488,805 of SSBCI funding to be disbursed in three equal tranches of ~\$22 million over ten years. The initial award provides for two uses:
 - \$ 9 million to CAP (collateral support)
 - \$ 65 million to New Mexico Growth Fund (equity/venture capital funds)
 - □ The total award amount includes ~\$6 million of SEDI incentive which is granted if New Mexico deploys at least 57% to SEDI-owned small businesses

- 4
- In August the Dept. of Treasury approved the addition of NMFA as a contracted entity to support NMEDD on administration of the New Mexico Growth Fund
- A key objective for SSBCI 2.0 is to stimulate local community and regional banking activity and community development financial institution (CDFI) support of very small businesses and SEDI business owners throughout the state
- NMEDD and NMFA are exploring additional strategies for New Mexico Growth Fund to enhance the impact of SSBCI 2.0:
 - Capital Access Program Results from SSBCI 1.0 indicate capital access programs best support higher volumes of smaller loans in low-income communities
 - Loan Participations SSBCI 1.0 programs utilizing loan participations supported larger loan sizes and achieved 5.75 times leverage on capital deployed
- ♦ Strategic direction largely informed by research commissioned by NMFA to better understand capital gaps facing underserved entrepreneurs throughout the state

Small Business Capital Landscape Research Findings



- 5
- Business lending rates by FDIC insured banks in New Mexico in 2021 were less than half what they were in 2007, resulting in at least \$500M less small business funding provided statewide annually. To avoid risk, banks have focused on larger, safer business investments, nearly doubling their average loan size in the same period.
- ◆ This credit tightening has been disproportionately felt by smaller businesses, and those in less wealthy areas. More than one-half of the decrease in bank lending over the past 15 years came in loans of under \$100K; by 2021 banks in New Mexico were deploying more capital via loans of more than \$250K than via loans of less than \$100K. Businesses with <\$1M in annual revenue saw more than half of their funding from banks disappear, while those with over \$1M in annual revenue only saw a 12% decrease.</p>
- ♦ A critical gap identified is a 'no man's land' for companies in early and growth stages (revenues of \$0 to \$5 million) with capital needs larger than supply from CDFIs: "Need for alternative growth capital products that bridge between micro and commercial capital options"
- Across the spectrum there are limited capital products focused on rural and Native communities due to relatively high transaction costs

Source: Research commissioned by NMFA conducted by Next Street Financial, LLC

NM Small Business Capital Landscape



6

Idea + Seed Stage **Early Stage Growth Stage Maturity Stage** Revenue \$0 Revenue <\$250k Revenue >\$250k Revenue >\$5M **INITIAL MARKET TRACTION & BUSINESS** Characteristics INITIAL IDEA AND TEAM BUILDING INITIAL DELIVERY AND MARKET TESTING PRODUCT MARKET FIT / SCALE MODEL REFINEMENT creative startups Impact VC Gap: Late Stage Venture Gap: Flywheel **NM** Capital Limited number of high capacity VC Limited local options for later **Options for High** funds intentionally focused on SEDIrounds of funding for innovation-**Growth Industries** owned businesses fueled industries **WWESST** Startup Cash: Cash assistance need WELLS No Man's Land: MAIN **DreamSpring FARGO NM** Capital for early-stage Main Street Need for alternative growth capital **Options for Other** businesses without friends & family products that bridge between micro Industries NUSENDA wealth. and commercial capital options. ENTERPRISE BANK TRUST

Restorative Capital Gap:

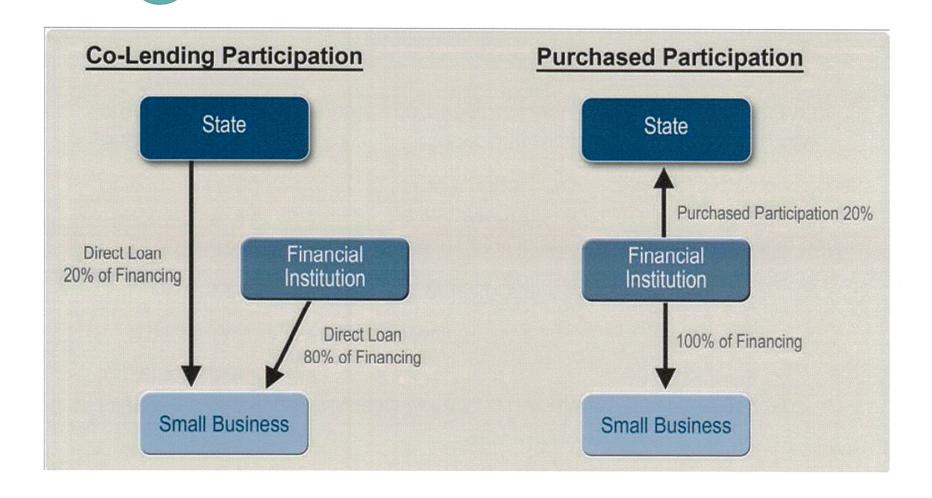
Limited capital products across the spectrum focused on rural and Native communities due to high transaction costs.

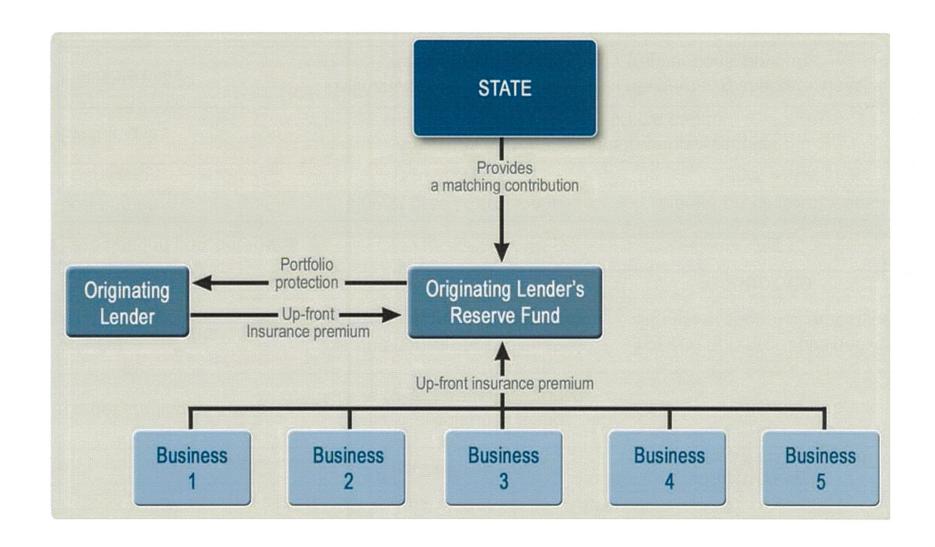
Source: Research commissioned by NMFA conducted by Next Street Financial, LLC

SSBCI 2.0 - Next Steps



- NMFA is working with NMEDD to add two program types to SSBCI 2.0 implementation:
 - Capital access (loan guarantee pool)
 - Loan participation (purchasing participations and direct co-lending)
- NMEDD and NMFA are working with local lending institutions including banks, credit unions and community development financial institutions (CDFIs) to design new lending products to meet capital needs of SEDI-owned businesses
- Seeking NMFAOC approval in October on proposed rules governing new programs in order to submit application to Dept. of Treasury soon thereafter





	Loan Participations	Capital Access (Pooled Loan Guarantee)		
Target lending partners	Banks & credit unions and CDFIs (direct co-lending only)	CDFIs, credit unions, banks		
Eligible applicants	For and non-profit businesses with fewer than 500 employees	For and non-profit businesses with fewer than 100 employees		
Max loan size	\$7,500,000	\$500,000		
Participation percentage	10-40%	7%		
Loan types	Line of credit, term loans	Line of credit, term loans		
Loan terms	1 to 25 years	1 to 7 years		
Eligible uses	Buildings (purchase, construction & renovation), equipment, working capital			
Ineligible uses	Refinancing debt with same bank, residential real estate, passive real estate, related party transactions, buyouts			

SSBCI 2.0 – Loan Participation Preliminary Parameters



1		1
	11	-
	11	
	11	
1		1

Location	Rural		Urban	
Terms	pari-passu	subordinate	pari-passu	subordinate
Max Term for Eligible Proceeds				
Building	25 years	25 years	25 years	25 years
Equipment	10 years	10 years	10 years	10 years
Working Capital Term Note	4 years	4 years	4 years	4 years
Working Capital Revolving LOC	5 years	5 years	5 years	5 years
Max Total Loan Size	\$7,500,000	\$7,500,000	\$5,000,000	\$5,000,000
Max NMFA/SSBCI Participation	\$3,000,000	\$2,500,000	\$2,000,000	\$2,000,000
1-year Revolving LOC	40%	30%	40%	30%
3-5 year term note	30%	25%	25%	20%
6-15 year term note	25%	20%	20%	15%
>15 years	20%	15%	15%	10%